

**Appendix 1 - 2024/25 Draft Recreation Committee Revenue Budgets**

| <b>2021/22<br/>Actual<br/>Outturn £</b> | <b>2022/23<br/>Actual<br/>Outturn £</b> | <b>Revenue Budget Description</b> | <b>2023/24<br/>Budget £</b> | <b>Inflation<br/>and<br/>Committed<br/>Growth £</b> | <b>Investment<br/>in Services<br/>£</b> | <b>Savings<br/>and<br/>Increased<br/>Income £</b> | <b>2024/25<br/>Budget £</b> |
|---|---|-----------------------------------|-----------------------------|---|---|---|-----------------------------|
| 115,731                                 | 195,566                                 | Community Events                  | 217,050                     | 6,200   | -                                       | (250)   | 223,000                     |
| 254,408                                 | 301,739                                 | Sports Complex                    | 411,950                     | 95,450  | -                                       | (140,400)   | 367,000                     |
| 18,525                                  | 13,921                                  | Sports Pitches                    | 16,250                      | 450   | -                                       | (2,550)   | 14,150                      |
| 78,877                                  | 98,362                                  | Golf Course                       | 72,200                      | 28,450  | -                                       | (650)   | 100,000                     |
| 4,964                                   | 16,988                                  | Driving Range                     | 4,100                       | 11,550  | -                                       | (27,800)  | (12,150)                    |
| 202,472                                 | 206,781                                 | Parks and Play Areas              | 214,050                     | 950   | -                                       | (1,400)   | 213,600                     |
| <b>674,978</b>                          | <b>833,357</b>                          | <b>Total Recreation Budget</b>    | <b>935,600</b>              | <b>143,050</b>                                      | <b>-</b>                                | <b>(173,050)</b>                                  | <b>905,600</b>              |

| <b>Community Events Revenue Budget</b>  |   |   |                             |   |   |   |                             |
|---|---|---|-----------------------------|---|---|---|-----------------------------|
| <b>2021/22<br/>Actual<br/>Outturn £</b> | <b>2022/23<br/>Actual<br/>Outturn £</b> | <b>Income and Expenditure Description</b> | <b>2023/24<br/>Budget £</b> | <b>Inflation<br/>and<br/>Committed<br/>Growth £</b> | <b>Investment<br/>in Services<br/>£</b> | <b>Savings<br/>and<br/>Increased<br/>Income £</b> | <b>2024/25<br/>Budget £</b> |
|   |   | <b>Employee Costs</b>                     |                             |   |   |   |                             |
| 44,667                                  | 47,366                                  | Staff Salaries and Pensions               | 49,850                      | 2,700   | -                                       | (200)   | 52,350                      |
| -                                       | -                                       | Staff Training                            | 300                         | -   | -                                       | -   | 300                         |
| 250                                     | 174                                     | Employee Related Insurances               | 150                         | -   | -                                       | (50)  | 100                         |
| <b>44,917</b>                           | <b>47,540</b>                           | <b>Sub-Total</b>                          | <b>50,300</b>               | <b>2,700</b>  | <b>-</b>                                | <b>(250)</b>                                      | <b>52,750</b>               |
|   |   | <b>Transport Costs</b>                    |                             |   |   |   |                             |
| 986                                     | 963                                     | Staff Car Allowances                      | 1,000                       | -   | -                                       | -   | 1,000                       |
| 41                                      | 94                                      | Staff Travelling and Subsistence          | 450                         | -   | -                                       | -   | 450                         |
| <b>1,027</b>                            | <b>1,057</b>                            | <b>Sub-Total</b>                          | <b>1,450</b>                | <b>-</b>  | <b>-</b>                                | <b>-</b>  | <b>1,450</b>                |
|   |   | <b>Supplies and Services</b>              |                             |   |   |   |                             |
| 3,316                                   | 12,256                                  | Large Community Events                    | 25,000                      | -   | -                                       | -   | 25,000                      |
| -                                       | 32,715                                  | Senior Citizens' Excursions               | 37,500                      | -   | -                                       | -   | 37,500                      |
| 8,107                                   | 26,000                                  | Fun in the Parks                          | 26,000                      | 1,850   | -                                       | -   | 27,850                      |
| 15,852                                  | 14,148                                  | Firework Display                          | 15,750                      | 1,100   | -                                       | -   | 16,850                      |
| 3,414                                   | 4,075                                   | Christmas Display                         | 4,000                       | -   | -                                       | -   | 4,000                       |
| -                                       | -                                       | 10km Run                                  | 250                         | -   | -                                       | -   | 250                         |
| 1,791                                   | 1,264                                   | Community Enhancement Awards              | 200                         | -   | -                                       | -   | 200                         |
| 2,733                                   | 2,322                                   | Santa Tours                               | 3,300                       | -   | -                                       | -   | 3,300                       |
| -                                       | 101                                     | Telephones and Mobiles                    | 150                         | -   | -                                       | -   | 150                         |
| -                                       | -                                       | Events - PPE Uniform                      | -                           | 200   | -                                       | -   | 200                         |
| 965                                     | 3,784                                   | Public Liability Insurance                | 5,500                       | 350   | -                                       | -   | 5,850                       |
| -                                       | 306                                     | Equipment Insurance                       | 500                         | -   | -                                       | -   | 500                         |
| -                                       | -                                       | Promotional Items                         | 250                         | -   | -                                       | -   | 250                         |
| <b>36,176</b>                           | <b>96,971</b>                           | <b>Sub-Total</b>                          | <b>118,400</b>              | <b>3,500</b>  | <b>-</b>                                | <b>-</b>  | <b>121,900</b>              |
|   |   | <b>Central Support Services</b>           |                             |   |   |   |                             |
| 19,250                                  | 35,600                                  | Support Service Recharges                 | 35,600                      | -   | -                                       | -   | 35,600                      |
| -                                       | -                                       | Sports Complex Recharges                  | -                           | -   | -                                       | -   | -                           |
| 15,000                                  | 15,450                                  | Works Section Recharges                   | 15,450                      | -   | -                                       | -   | 15,450                      |
| <b>34,250</b>                           | <b>51,050</b>                           | <b>Sub-Total</b>                          | <b>51,050</b>               | <b>-</b>  | <b>-</b>                                | <b>-</b>  | <b>51,050</b>               |
| <b>116,371</b>                          | <b>196,618</b>                          | <b>Gross Expenditure</b>                  | <b>221,200</b>              | <b>6,200</b>  | <b>-</b>                                | <b>(250)</b>                                      | <b>227,150</b>              |
|   |   | <b>Income</b>                             |                             |   |   |   |                             |
| (560)                                   | (410)                                   | Firework Display                          | (1,750)                     | -   | -                                       | -   | (1,750)                     |
| (16)                                    | (25)                                    | Large Community Events                    | (750)                       | -   | -                                       | -   | (750)                       |
| (64)                                    | (272)                                   | Fun in the Parks                          | (300)                       | -   | -                                       | -   | (300)                       |
| -                                       | (345)                                   | Santa Tours and Letters                   | (1,350)                     | -   | -                                       | -   | (1,350)                     |
| <b>(640)</b>                            | <b>(1,052)</b>                          | <b>Income Sub-Total</b>                   | <b>(4,150)</b>              | <b>-</b>  | <b>-</b>                                | <b>-</b>  | <b>(4,150)</b>              |
| <b>115,731</b>                          | <b>195,566</b>                          | <b>Net Expenditure</b>                    | <b>217,050</b>              | <b>6,200</b>  | <b>-</b>                                | <b>(250)</b>                                      | <b>223,000</b>              |

| Sports Complex Revenue Budget |                          |                                    |                  |                                  |                          |                                |                  |
|-------------------------------|--------------------------|------------------------------------|------------------|----------------------------------|--------------------------|--------------------------------|------------------|
| 2021/22 Actual Outturn £      | 2022/23 Actual Outturn £ | Income and Expenditure Description | 2023/24 Budget £ | Inflation and Committed Growth £ | Investment in Services £ | Savings and Increased Income £ | 2024/25 Budget £ |
|                               |                          | <b>Employee Costs</b>              |                  |                                  |                          |                                |                  |
| 330,658                       | 415,957                  | Staff Salaries and Pensions        | 439,650          | 47,000                           | -                        | (1,800)                        | 484,850          |
| 340                           | 225                      | Staff Training                     | 750              | -                                | -                        | -                              | 750              |
| 1,194                         | -                        | Recruitment Advertising            | -                | -                                | -                        | -                              | -                |
| 1,000                         | 2,299                    | Employee Related Insurances        | 3,400            | 200                              | -                        | -                              | 3,600            |
| 333,192                       | 418,481                  | <b>Sub-Total</b>                   | <b>443,800</b>   | <b>47,200</b>                    | <b>-</b>                 | <b>(1,800)</b>                 | <b>489,200</b>   |
|                               |                          | <b>Premises Costs</b>              |                  |                                  |                          |                                |                  |
| 5,466                         | 9,414                    | Building Maintenance               | 7,500            | -                                | -                        | -                              | 7,500            |
| 3,642                         | 3,982                    | Electrical Maintenance             | 4,000            | -                                | -                        | -                              | 4,000            |
| 452                           | 1,322                    | Bar Maintenance                    | 750              | -                                | -                        | -                              | 750              |
| 1,936                         | 449                      | Kitchen Maintenance                | 1,250            | -                                | -                        | -                              | 1,250            |
| 13,294                        | 24,964                   | Gas                                | 48,400           | -                                | -                        | (15,900)                       | 32,500           |
| 25,245                        | 47,648                   | Electricity                        | 75,800           | -                                | -                        | (28,200)                       | 47,600           |
| 53,750                        | 53,750                   | Rates                              | 57,500           | 1,200                            | -                        | -                              | 58,700           |
| 7,473                         | 8,251                    | Water                              | 9,900            | 700                              | -                        | -                              | 10,600           |
| 8,217                         | 8,596                    | Service Agreements                 | 11,700           | 1,150                            | -                        | -                              | 12,850           |
| 6,571                         | 7,688                    | Premises and Equipment Insurance   | 8,250            | 400                              | -                        | -                              | 8,650            |
| 126,047                       | 166,064                  | <b>Sub-Total</b>                   | <b>225,050</b>   | <b>3,450</b>                     | <b>-</b>                 | <b>(44,100)</b>                | <b>184,400</b>   |
|                               |                          | <b>Transport Costs</b>             |                  |                                  |                          |                                |                  |
| 21                            | -                        | Staff Travelling and Subsistence   | 250              | -                                | -                        | -                              | 250              |
| 21                            | -                        | <b>Sub-Total</b>                   | <b>250</b>       | <b>-</b>                         | <b>-</b>                 | <b>-</b>                       | <b>250</b>       |
|                               |                          | <b>Supplies and Services</b>       |                  |                                  |                          |                                |                  |
| 1,499                         | 2,018                    | General Equipment                  | 2,000            | -                                | -                        | -                              | 2,000            |
| 71,226                        | 111,587                  | Bar Stock                          | 105,000          | 24,000                           | -                        | -                              | 129,000          |
| 727                           | 693                      | Bar Equipment                      | 1,000            | -                                | -                        | -                              | 1,000            |
| 16,087                        | 23,733                   | Machine Rentals                    | 21,700           | 6,050                            | -                        | -                              | 27,750           |
| 1,531                         | 2,421                    | Bottle Vending Stocks              | 1,500            | 6,700                            | -                        | -                              | 8,200            |
| 250                           | 1,605                    | Confectionery Stocks               | 250              | -                                | -                        | (250)                          | -                |
| 3,160                         | 3,044                    | Hot Drinks Stocks                  | 3,500            | 500                              | -                        | -                              | 4,000            |
| (350)                         | 460                      | Sports Resale Items Stocks         | 300              | -                                | -                        | -                              | 300              |
| 1,915                         | 1,902                    | Cleaning Materials                 | 2,500            | -                                | -                        | -                              | 2,500            |
| 16,863                        | 38,954                   | Catering Supplies                  | 32,650           | 4,850                            | -                        | -                              | 37,500           |
| 1,133                         | 1,139                    | Catering Equipment                 | 1,750            | -                                | -                        | -                              | 1,750            |
| 881                           | 2,061                    | Protective Clothing and Uniforms   | 1,500            | -                                | -                        | -                              | 1,500            |
| 1,309                         | 1,560                    | Printing Supplies and Stationery   | 1,500            | -                                | -                        | -                              | 1,500            |
| 7                             | 1,068                    | Sports Development and Coaching    | 1,000            | -                                | -                        | -                              | 1,000            |
| 2,229                         | 2,355                    | Telephones and Mobiles             | 2,650            | -                                | -                        | -                              | 2,650            |
| 385                           | 959                      | Publicity and Marketing            | 1,000            | -                                | -                        | -                              | 1,000            |
| -                             | 2,120                    | Sports Complex Internal Events     | 1,250            | -                                | -                        | -                              | 1,250            |
| 110                           | 681                      | Competitions and Promotions        | 1,250            | -                                | -                        | -                              | 1,250            |
| 1,547                         | 1,156                    | Public Liability Insurance         | 1,100            | 50                               | -                        | -                              | 1,150            |
| 1,282                         | 1,716                    | Miscellaneous Fees and Licences    | 1,750            | 100                              | -                        | -                              | 1,850            |
| 121,789                       | 201,232                  | <b>Sub-Total</b>                   | <b>185,150</b>   | <b>42,250</b>                    | <b>-</b>                 | <b>(250)</b>                   | <b>227,150</b>   |
|                               |                          | <b>Agency Payments</b>             |                  |                                  |                          |                                |                  |
| 669                           | 603                      | Cash Collection Service            | 700              | 100                              | -                        | -                              | 800              |
| 2,200                         | 2,480                    | Stock Taker                        | 2,900            | 200                              | -                        | -                              | 3,100            |
| 2,869                         | 3,083                    | <b>Sub-Total</b>                   | <b>3,600</b>     | <b>300</b>                       | <b>-</b>                 | <b>-</b>                       | <b>3,900</b>     |

### Sports Complex Revenue Budget

| 2021/22<br>Actual<br>Outturn £ | 2022/23<br>Actual<br>Outturn £ | Income and Expenditure<br>Description | 2023/24<br>Budget £ | Inflation<br>and<br>Committed<br>Growth £ | Investment<br>in Services<br>£ | Savings<br>and<br>Increased<br>Income £ | 2024/25<br>Budget £ |
|--------------------------------|--------------------------------|---------------------------------------|---------------------|---|--------------------------------|---|---------------------|
|                                |                                | <b>Central Support Services</b>       |                     |   |                                |   |                     |
| 15,000                         | 15,450                         | Support Service Recharges             | 15,450              | -   | -                              | -                                       | 15,450              |
| 1,000                          | 1,050                          | Works Section Recharges               | 1,050               | -   | -                              | -                                       | 1,050               |
| 16,000                         | 16,500                         | <b>Sub-Total</b>                      | <b>16,500</b>       | -   | -                              | -                                       | <b>16,500</b>       |
| <b>599,918</b>                 | <b>805,360</b>                 | <b>Gross Expenditure</b>              | <b>874,350</b>      | <b>93,200</b>                             | -                              | <b>(46,150)</b>                         | <b>921,400</b>      |
|                                |                                | <b>Income</b>                         |                     |   |                                |   |                     |
| (3,436)                        | (3,509)                        | Badminton                             | (3,600)             | -   | -                              | (600)                                   | (4,200)             |
| (16,675)                       | (24,434)                       | Five a Side                           | (29,500)            | -   | -                              | (500)                                   | (30,000)            |
| (1,080)                        | (1,733)                        | Table Tennis                          | (1,850)             | -   | -                              | (150)                                   | (2,000)             |
| (4,145)                        | (10,392)                       | General Sports Hall Hire              | (5,000)             | -   | -                              | (2,500)                                 | (7,500)             |
|                                | -                              | Net Ball                              | (1,000)             | -   | -                              | -                                       | (1,000)             |
| (17,317)                       | (18,777)                       | Squash Courts                         | (20,700)            | -   | -                              | -                                       | (20,700)            |
| (26,554)                       | (27,875)                       | Bowls                                 | (31,200)            | -   | -                              | (800)                                   | (32,000)            |
| (542)                          | (605)                          | Bowls Lockers                         | (650)               | -   | -                              | -                                       | (650)               |
| (2,930)                        | (5,082)                        | Memberships                           | (6,700)             | -   | -                              | -                                       | (6,700)             |
| (607)                          | (766)                          | Hire of Equipment                     | (1,000)             | -   | -                              | -                                       | (1,000)             |
| (1,352)                        | (2,330)                        | Sports Development and Coaching       | (2,500)             | -   | -                              | -                                       | (2,500)             |
| (8,572)                        | (23,199)                       | Gaming Machines                       | (15,000)            | -   | -                              | (15,000)                                | (30,000)            |
| (2,669)                        | (6,436)                        | Bottle Vending and Confectionery      | (4,000)             | -   | -                              | (9,200)                                 | (13,200)            |
| (9,225)                        | (13,043)                       | Hot Beverages                         | (12,000)            | -   | -                              | (2,500)                                 | (14,500)            |
| (1,802)                        | (5,207)                        | Hire of Function Room                 | (4,000)             | -   | -                              | (2,000)                                 | (6,000)             |
| (270)                          | (309)                          | Sports Equipment and Sundries         | (700)               | 400                                       | -                              | -                                       | (300)               |
| (2)                            | (1)                            | Payphone                              | -                   | -   | -                              | -                                       | -                   |
| (2,400)                        | (3,933)                        | Brewery Sponsorship                   | (3,500)             | 1,850                                     | -                              | -                                       | (1,650)             |
| (166,867)                      | (274,620)                      | Bar Income                            | (250,000)           | -   | -                              | (50,000)                                | (300,000)           |
| (39,305)                       | (75,437)                       | Catering Income                       | (68,000)            | -   | -                              | (9,500)                                 | (77,500)            |
| (561)                          | (212)                          | Overs and Unders                      | -                   | -   | -                              | -                                       | -                   |
| (39,198)                       | (5,721)                        | Miscellaneous Income                  | (1,500)             | -   | -                              | (1,500)                                 | (3,000)             |
| <b>(345,509)</b>               | <b>(503,621)</b>               | <b>Income Sub-Total</b>               | <b>(462,400)</b>    | <b>2,250</b>                              | -                              | <b>(94,250)</b>                         | <b>(554,400)</b>    |
| <b>254,408</b>                 | <b>301,739</b>                 | <b>Net Expenditure</b>                | <b>411,950</b>      | <b>95,450</b>                             |                                | <b>(140,400)</b>                        | <b>367,000</b>      |

| <b>Sports Pitches Revenue Budget</b>    |   |   |                             |   |   |   |                             |
|---|---|---|-----------------------------|---|---|---|-----------------------------|
| <b>2021/22<br/>Actual<br/>Outturn £</b> | <b>2022/23<br/>Actual<br/>Outturn £</b> | <b>Income and Expenditure Description</b> | <b>2023/24<br/>Budget £</b> | <b>Inflation<br/>and<br/>Committed<br/>Growth £</b> | <b>Investment<br/>in Services<br/>£</b> | <b>Savings<br/>and<br/>Increased<br/>Income £</b> | <b>2024/25<br/>Budget £</b> |
|   |   | <b>Premises Costs</b>                     |                             |   |   |   |                             |
| -                                       | -                                       | Building Maintenance                      | 250                         | -   | -                                       | -   | 250                         |
| 305                                     | 979                                     | Electricity                               | 2,300                       | -   | -                                       | (1,250)   | 1,050                       |
| 622                                     | 760                                     | Water                                     | 1,400                       | -   | -                                       | -   | 1,400                       |
| 250                                     | 1,129                                   | Premises and Equipment Insurance          | 1,600                       | 200   | -                                       | (50)  | 1,750                       |
| <b>1,177</b>                            | <b>2,868</b>                            | <b>Sub-Total</b>                          | <b>5,550</b>                | <b>200</b>  | <b>-</b>                                | <b>(1,300)</b>                                    | <b>4,450</b>                |
|   |   | <b>Supplies and Services</b>              |                             |   |   |   |                             |
| 599                                     | 727                                     | Sports Pitch Maintenance                  | 750                         | 250   | -                                       | -   | 1,000                       |
| 250                                     | 212                                     | Public Liability Insurance                | 300                         | -   | -                                       | (50)  | 250                         |
| <b>849</b>                              | <b>939</b>                              | <b>Sub-Total</b>                          | <b>1,050</b>                | <b>250</b>  | <b>-</b>                                | <b>(50)</b>                                       | <b>1,250</b>                |
|   |   | <b>Central Support Services</b>           |                             |   |   |   |                             |
| 1,500                                   | 1,550                                   | Support Service Recharges                 | 1,550                       | -   | -                                       | -   | 1,550                       |
| 15,000                                  | 15,450                                  | Works Section Recharges                   | 15,450                      | -   | -                                       | -   | 15,450                      |
| <b>16,500</b>                           | <b>17,000</b>                           | <b>Sub-Total</b>                          | <b>17,000</b>               | <b>-</b>  | <b>-</b>                                | <b>-</b>  | <b>17,000</b>               |
| <b>18,525</b>                           | <b>20,807</b>                           | <b>Gross Expenditure</b>                  | <b>23,600</b>               | <b>450</b>  | <b>-</b>                                | <b>(1,350)</b>                                    | <b>22,700</b>               |
|   |   | <b>Income</b>                             |                             |   |   |   |                             |
| -                                       | (6,886)                                 | Pitch Hire                                | (7,350)                     | -   | -                                       | (1,200)   | (8,550)                     |
| <b>-</b>                                | <b>(6,886)</b>                          | <b>Income Sub-Total</b>                   | <b>(7,350)</b>              | <b>-</b>  | <b>-</b>                                | <b>(1,200)</b>                                    | <b>(8,550)</b>              |
| <b>18,525</b>                           | <b>13,921</b>                           | <b>Net Expenditure</b>                    | <b>16,250</b>               | <b>450</b>  | <b>-</b>                                | <b>(2,550)</b>                                    | <b>14,150</b>               |

| <b>Golf Course Revenue Budget</b>       |   |   |                             |   |   |   |                             |
|---|---|---|-----------------------------|---|---|---|-----------------------------|
| <b>2021/22<br/>Actual<br/>Outturn £</b> | <b>2022/23<br/>Actual<br/>Outturn £</b> | <b>Income and Expenditure Description</b> | <b>2023/24<br/>Budget £</b> | <b>Inflation<br/>and<br/>Committed<br/>Growth £</b> | <b>Investment<br/>in Services<br/>£</b> | <b>Savings<br/>and<br/>Increased<br/>Income £</b> | <b>2024/25<br/>Budget £</b> |
|   |   | <b>Employee Costs</b>                     |                             |   |   |   |                             |
| 77,041                                  | 83,839                                  | Staff Salaries and Pensions               | 102,600                     | 9,100   | -                                       | (400)   | 111,300                     |
| -                                       | -                                       | Staff Training                            | 100                         | -   | -                                       | -   | 100                         |
| -                                       | -                                       | Recruitment Advertising                   | -                           | -   | -                                       | -   | -                           |
| 274                                     | 479                                     | Employee Related Insurances               | 700                         | 100   | -                                       | -   | 800                         |
| <b>77,315</b>                           | <b>84,318</b>                           | <b>Sub-Total</b>                          | <b>103,400</b>              | <b>9,200</b>  | <b>-</b>                                | <b>(400)</b>                                      | <b>112,200</b>              |
|   |   | <b>Premises Costs</b>                     |                             |   |   |   |                             |
| 5,543                                   | 6,877                                   | Course Materials and Improvements         | 5,500                       | -   | -                                       | -   | 5,500                       |
| 450                                     | 707                                     | Irrigation System Electricity             | 1,000                       | -   | -                                       | (200)   | 800                         |
| 11,525                                  | 11,525                                  | Rates                                     | 12,350                      | 250   | -                                       | -   | 12,600                      |
| 1,393                                   | 723                                     | Irrigation System Water                   | 2,400                       | 150   | -                                       | -   | 2,550                       |
| -                                       | 459                                     | Premises and Machinery Insurance          | 700                         | 150   | -                                       | -   | 850                         |
| <b>18,911</b>                           | <b>20,291</b>                           | <b>Sub-Total</b>                          | <b>21,950</b>               | <b>550</b>  | <b>-</b>                                | <b>(200)</b>                                      | <b>22,300</b>               |
|   |   | <b>Transport Costs</b>                    |                             |   |   |   |                             |
| 815                                     | 515                                     | Golf Buggy Repairs                        | 850                         | -   | -                                       | -   | 850                         |
| <b>815</b>                              | <b>515</b>                              | <b>Sub-Total</b>                          | <b>850</b>                  | <b>-</b>  | <b>-</b>                                | <b>-</b>  | <b>850</b>                  |
|   |   | <b>Supplies and Services</b>              |                             |   |   |   |                             |
| 2,353                                   | 2,445                                   | Golf Course Equipment                     | 2,000                       | -   | -                                       | -   | 2,000                       |
| 8,625                                   | 5,894                                   | Equipment Maintenance                     | 9,000                       | -   | -                                       | -   | 9,000                       |
| 1,650                                   | 1,350                                   | Public Liability Insurance                | 1,500                       | 50  | -                                       | -   | 1,550                       |
| 730                                     | 1,521                                   | Stationery and Scorecards                 | 1,000                       | -   | -                                       | -   | 1,000                       |
| -                                       | -                                       | Marketing and Promotions                  | 500                         | -   | -                                       | -   | 500                         |
| 3,222                                   | 3,252                                   | Golf Subscriptions                        | 3,500                       | -   | -                                       | -   | 3,500                       |
| 2,218                                   | 1,717                                   | Sub Contractor Fees                       | 2,000                       | 200   | -                                       | -   | 2,200                       |
| <b>18,798</b>                           | <b>16,179</b>                           | <b>Sub-Total</b>                          | <b>19,500</b>               | <b>250</b>  | <b>-</b>                                | <b>-</b>  | <b>19,750</b>               |
|   |   | <b>Central Support Services</b>           |                             |   |   |   |                             |
| 9,000                                   | 9,250                                   | Support Service Recharges                 | 9,250                       | -   | -                                       | -   | 9,250                       |
| 112,500                                 | 115,600                                 | Works Section Recharges                   | 115,600                     | -   | -                                       | -   | 115,600                     |
| <b>121,500</b>                          | <b>124,850</b>                          | <b>Sub-Total</b>                          | <b>124,850</b>              | <b>-</b>  | <b>-</b>                                | <b>-</b>  | <b>124,850</b>              |
| <b>237,338</b>                          | <b>246,153</b>                          | <b>Gross Expenditure</b>                  | <b>270,550</b>              | <b>10,000</b>                                       | <b>-</b>                                | <b>(600)</b>                                      | <b>279,950</b>              |
|   |   | <b>Income</b>                             |                             |   |   |   |                             |
| (52,695)                                | (52,983)                                | Golf Memberships                          | (64,050)                    | 5,750   | -                                       | -   | (58,300)                    |
| (77,442)                                | (63,647)                                | Green Fees                                | (84,050)                    | 9,050   | -                                       | -   | (75,000)                    |
| (2,871)                                 | (4,092)                                 | Buggy Hire                                | (9,400)                     | 3,650   | -                                       | -   | (5,750)                     |
| (438)                                   | (625)                                   | Hire of Equipment                         | (1,150)                     | -   | -                                       | (50)  | (1,200)                     |
| (15)                                    | (25,700)                                | Staff Recharge to Driving Range           | (39,700)                    | -   | -                                       | -   | (39,700)                    |
| (25,000)                                | (300)                                   | Miscellaneous Income                      | -                           | -   | -                                       | -   | -                           |
| <b>(158,461)</b>                        | <b>(147,791)</b>                        | <b>Income Sub-Total</b>                   | <b>(198,350)</b>            | <b>18,450</b>                                       | <b>-</b>                                | <b>(50)</b>                                       | <b>(179,950)</b>            |
| <b>78,877</b>                           | <b>98,362</b>                           | <b>Net Expenditure</b>                    | <b>72,200</b>               | <b>28,450</b>                                       | <b>-</b>                                | <b>(650)</b>                                      | <b>100,000</b>              |

| Driving Range Revenue Budget   |                                |                                    |                     |   |                                |   |                     |
|--------------------------------|--------------------------------|------------------------------------|---------------------|---|--------------------------------|---|---------------------|
| 2021/22<br>Actual<br>Outturn £ | 2022/23<br>Actual<br>Outturn £ | Income and Expenditure Description | 2023/24<br>Budget £ | Inflation<br>and<br>Committed<br>Growth £ | Investment<br>in Services<br>£ | Savings<br>and<br>Increased<br>Income £ | 2024/25<br>Budget £ |
|                                |                                | <b>Premises Costs</b>              |                     |   |                                |   |                     |
| 1,269                          | 832                            | Building Maintenance               | 1,500               | -   | -                              | (150)                                   | 1,350               |
| 2,010                          | 3,100                          | Gas                                | 4,800               | -   | -                              | (800)                                   | 4,000               |
| 2,122                          | 4,644                          | Electricity                        | 5,650               | -   | -                              | (1,750)                                 | 3,900               |
| 11,525                         | 11,525                         | Rates                              | 12,350              | 250                                       | -                              | -                                       | 12,600              |
| 1,122                          | 1,614                          | Water                              | 1,400               | 300                                       | -                              | -                                       | 1,700               |
| 1,716                          | 1,698                          | Service Contracts                  | 1,900               | 250                                       | -                              | -                                       | 2,150               |
| 488                            | 1,073                          | Premises and Machinery Insurance   | 1,500               | 50  | -                              | -                                       | 1,550               |
| 20,252                         | 24,486                         | <b>Sub-Total</b>                   | <b>29,100</b>       | <b>850</b>                                | <b>-</b>                       | <b>(2,700)</b>                          | <b>27,250</b>       |
|                                |                                | <b>Supplies and Services</b>       |                     |   |                                |   |                     |
| 3,666                          | 5,080                          | Driving Range Equipment            | 5,500               | -   | -                              | -                                       | 5,500               |
| 1,344                          | 1,241                          | Equipment Maintenance              | 2,000               | -   | -                              | -                                       | 2,000               |
| 118                            | -                              | Golf Shop Stationery and Equipment | 250                 | -   | -                              | -                                       | 250                 |
| 156                            | 417                            | Golf Shop Staff Uniforms           | 400                 | -   | -                              | -                                       | 400                 |
| 3,146                          | 2,570                          | Bottle Vending Stocks              | 3,000               | -   | -                              | -                                       | 3,000               |
| 125                            | 810                            | Confectionery Stocks               | 750                 | -   | -                              | -                                       | 750                 |
| 70                             | 206                            | Hot Drinks Stocks                  | 300                 | -   | -                              | -                                       | 300                 |
| 44,384                         | 59,320                         | Golf Resale Equipment Stocks       | 49,000              | 10,500                                    | -                              | -                                       | 59,500              |
| 1,012                          | 847                            | Public Liability Insurance         | 900                 | 100                                       | -                              | -                                       | 1,000               |
| 89                             | 251                            | Cleaning Materials                 | 250                 | -   | -                              | -                                       | 250                 |
| 240                            | 240                            | Machine Rentals                    | 250                 | -   | -                              | -                                       | 250                 |
| 1,436                          | 1,440                          | Telephones and Alarm Lines         | 1,300               | -   | -                              | -                                       | 1,300               |
| 55,786                         | 72,422                         | <b>Sub-Total</b>                   | <b>63,900</b>       | <b>10,600</b>                             | <b>-</b>                       | <b>-</b>                                | <b>74,500</b>       |
|                                |                                | <b>Agency Costs</b>                |                     |   |                                |   |                     |
| 245                            | 594                            | Cash Collection Service            | 650                 | 100                                       | -                              | -                                       | 750                 |
| 245                            | 594                            | <b>Sub-Total</b>                   | <b>650</b>          | <b>100</b>                                | <b>-</b>                       | <b>-</b>                                | <b>750</b>          |
|                                |                                | <b>Central Support Services</b>    |                     |   |                                |   |                     |
| 3,000                          | 3,100                          | Support Service Recharges          | 3,100               | -   | -                              | -                                       | 3,100               |
| 32,500                         | 33,400                         | Golf Staff Recharges               | 39,700              | -   | -                              | -                                       | 39,700              |
| 25,000                         | 25,700                         | Works Section Recharges            | 19,400              | -   | -                              | -                                       | 19,400              |
| 60,500                         | 62,200                         | <b>Sub-Total</b>                   | <b>62,200</b>       | <b>-</b>                                  | <b>-</b>                       | <b>-</b>                                | <b>62,200</b>       |
| <b>136,783</b>                 | <b>159,702</b>                 | <b>Gross Expenditure</b>           | <b>155,850</b>      | <b>11,550</b>                             | <b>-</b>                       | <b>(2,700)</b>                          | <b>164,700</b>      |
|                                |                                | <b>Income</b>                      |                     |   |                                |   |                     |
| (56,297)                       | (55,317)                       | Driving Range Fees                 | (73,500)            | -   | -                              | (10,000)                                | (83,500)            |
| (68,845)                       | (81,137)                       | Golf Equipment Sales               | (70,000)            | -   | -                              | (15,000)                                | (85,000)            |
| (6,559)                        | (6,070)                        | Bottle Vending and Confectionery   | (7,500)             | -   | -                              | -                                       | (7,500)             |
| (58)                           | (190)                          | Hot Beverages                      | (750)               | -   | -                              | (100)                                   | (850)               |
| (60)                           | -                              | Golf Pro Premises Recharge         | -                   | -   | -                              | -                                       | -                   |
| <b>(131,819)</b>               | <b>(142,714)</b>               | <b>Income Sub-Total</b>            | <b>(151,750)</b>    | <b>-</b>                                  | <b>-</b>                       | <b>(25,100)</b>                         | <b>(176,850)</b>    |
| <b>4,964</b>                   | <b>16,988</b>                  | <b>Net Expenditure</b>             | <b>4,100</b>        | <b>11,550</b>                             | <b>-</b>                       | <b>(27,800)</b>                         | <b>(12,150)</b>     |

| Parks and Play Areas Revenue Budget |                                |                                    |                     |   |                                |   |                     |
|-------------------------------------|--------------------------------|------------------------------------|---------------------|---|--------------------------------|---|---------------------|
| 2021/22<br>Actual<br>Outturn £      | 2022/23<br>Actual<br>Outturn £ | Income and Expenditure Description | 2023/24<br>Budget £ | Inflation<br>and<br>Committed<br>Growth £ | Investment<br>in Services<br>£ | Savings<br>and<br>Increased<br>Income £ | 2024/25<br>Budget £ |
|                                     |                                | <b>Premises Costs</b>              |                     |   |                                |   |                     |
| 947                                 | 631                            | Building Maintenance               | 2,500               | -   | -                              | -                                       | 2,500               |
| 4,048                               | 2,741                          | Parks Maintenance                  | 4,000               | -   | -                              | -                                       | 4,000               |
| 2,428                               | 4,028                          | Electricity                        | 4,950               | 50  | -                              | (1,250)                                 | 3,750               |
| 1,485                               | 2,225                          | Water                              | 1,600               | 550                                       | -                              | (100)                                   | 2,050               |
| 2,945                               | 3,613                          | Premises and Equipment Insurance   | 4,600               | 200                                       | -                              | (50)                                    | 4,750               |
| 11,853                              | 13,238                         | <b>Sub-Total</b>                   | <b>17,650</b>       | <b>800</b>                                | -                              | <b>(1,400)</b>                          | <b>17,050</b>       |
|                                     |                                | <b>Supplies and Services</b>       |                     |   |                                |   |                     |
| 5,869                               | 4,543                          | Play Equipment Maintenance         | 7,000               | -   | -                              | -                                       | 7,000               |
| 7,250                               | 6,600                          | Public Liability Insurance         | 7,000               | 150                                       | -                              | -                                       | 7,150               |
| 13,119                              | 11,143                         | <b>Sub-Total</b>                   | <b>14,000</b>       | <b>150</b>                                | -                              | -                                       | <b>14,150</b>       |
|                                     |                                | <b>Central Support Services</b>    |                     |   |                                |   |                     |
| 177,500                             | 182,400                        | Works Section Recharges            | 182,400             | -   | -                              | -                                       | 182,400             |
| 177,500                             | 182,400                        | <b>Sub-Total</b>                   | <b>182,400</b>      | -   | -                              | -                                       | <b>182,400</b>      |
| <b>202,472</b>                      | <b>206,781</b>                 | <b>Gross Expenditure</b>           | <b>214,050</b>      | <b>950</b>                                | -                              | <b>(1,400)</b>                          | <b>213,600</b>      |



**Appendix 2 - Draft Capital Programme Budgets for 2024/25**

| Committee / Capital Project         | Current 2023/24 Budget £ | 2024/25 Budget £ | Categorisation |                 |                      |              | 2024/25 Budget Comments  |
|-------------------------------------|--------------------------|------------------|----------------|-----------------|----------------------|--------------|--|
|                                     |                          |                  | Essential      | Provisional Sum | Defer to Future Year | Delete       |  |
| <b>Recreation Committee</b>         |                          |                  |                |                 |                      |              |  |
| Special Events                      |                          |                  | -              | -               | -                    | -            |  |
| Christmas Lights                    | 2,500                    | 2,500            | 2,500          | -               | -                    | -            | To replace those lights that fail electrical tests.                                      |
| <b>Parks and Parks Buildings</b>    |                          |                  |                |                 |                      |              |  |
| Moore Lane Pavilion                 | 20,000                   | -                | -              | -               | -                    | -            |  |
| Simpasture Pavilion                 | 12,500                   | -                | -              | -               | -                    | -            |  |
| Simpasture Playing Fields           | -                        | -                | -              | -               | -                    | -            |  |
| Goal Posts                          | -                        | 1,000            | 1,000          | -               | -                    | -            | Ongoing programme of replacements  |
| West Park Lakes                     | -                        | -                | -              | -               | -                    | -            |  |
| <b>Play Areas</b>                   |                          |                  |                |                 |                      |              |  |
| West Park Play Area                 |                          |                  | -              | -               | -                    | -            |  |
| Safety Surfacing and Fencing Repair | 75,000                   | 25,000           | 25,000         | -               | -                    | -            | Undertake essential repairs only.  |
| Skate Park                          | 2,500                    | -                | -              | -               | -                    | -            |  |
| Byerley Park Play Area              | 5,400                    | -                | -              | -               | -                    | -            |  |
| <b>Driving Range</b>                |                          |                  |                |                 |                      |              |  |
| Steelwork Painting                  | 2,500                    | -                | -              | -               | -                    | -            |  |
| Ball Washing Machine                | 2,500                    | -                | -              | -               | -                    | -            |  |
| Bay Dividers                        | -                        | 2,500            | -              | -               | 2,500                | -            | Bay dividers due to be replaced in 2023/24, deferred to 2024/25, potentially defer again |
| Range Targets                       | -                        | -                | -              | -               | -                    | -            |  |
| Ball Dispenser Machine              | -                        | -                | -              | -               | -                    | -            |  |
| <b>Golf Course and Golf Complex</b> |                          |                  |                |                 |                      |              |  |
| Golf Shop and Changing Rooms        | 4,500                    | 6,200            | -              | -               | 5,000                | 1,200        | Toilet and shower refurbishment lighting   |
| Golf Irrigation System              | 2,500                    | 2,500            | -              | 2,500           | -                    | -            | Provisional sum for any essential repairs.   |
| Golf Course Improvements            | -                        | 2,500            | 2,500          | -               | -                    | -            | Provision for ditch clearance works  |
| Golf Machinery                      | -                        | -                | -              | -               | -                    | -            |  |
| Golf Buggies                        | -                        | 15,000           | -              | -               | 15,000               | -            | Remaining three golf buggies due to be replaced  |
| Golf Trolleys                       | -                        | -                | -              | -               | -                    | -            |  |
| <b>Sports Complex</b>               |                          |                  |                |                 |                      |              |  |
| Roofing Works                       | 60,000                   | -                | -              | -               | -                    | -            |  |
| Drainage Works                      | 5,500                    | 5,500            | -              | 5,500           | -                    | -            | Provisional sum for drainage repairs.  |
| External Decoration                 | 14,460                   | -                | -              | -               | -                    | -            |  |
| Internal Decoration                 | 5,000                    | -                | -              | -               | -                    | -            |  |
| Flooring and Carpet Replacement     | -                        | -                | -              | -               | -                    | -            |  |
| Kitchen Oven                        | 2,500                    | -                | -              | -               | -                    | -            |  |
| Cellar Cooler                       | 2,500                    | -                | -              | -               | -                    | -            |  |
| Kitchen Air Conditioning            | 2,500                    | -                | -              | -               | -                    | -            |  |
| Fridge and Freezer Replacement      | 3,000                    | -                | -              | -               | -                    | -            |  |
| Sports Hall Flooring                | 12,500                   | -                | -              | -               | -                    | -            |  |
| Carpet Replacement and Cleaning     | 2,500                    | -                | -              | -               | -                    | -            |  |
| Bar Service Lift                    | 750                      | 1,500            | 1,500          | -               | -                    | -            | Provision for new ropes  |
| Shutters for External Doors         | 4,000                    | -                | -              | -               | -                    | -            |  |
| Bar Furniture Replacement           | 9,000                    | -                | -              | -               | -                    | -            |  |
| Squash Court Flooring               | 12,500                   | -                | -              | -               | -                    | -            |  |
| Locker Replacement                  | -                        | -                | -              | -               | -                    | -            |  |
| PA System Replacement               | 6,000                    | -                | -              | -               | -                    | -            | Provisional sum in the event of a breakdown.   |
| Electric Car Charging Points        | 8,000                    | -                | -              | -               | -                    | -            | Investigate external funding streams.  |
| CCTV System                         | -                        | 5,500            | 5,500          | -               | -                    | -            | Internal CCTV  |
| Sports Hall Scrubbing Machine       | 2,750                    | -                | -              | -               | -                    | -            |  |
| <b>Total Capital Programme</b>      | <b>283,360</b>           | <b>69,700</b>    | <b>38,000</b>  | <b>8,000</b>    | <b>22,500</b>        | <b>1,200</b> |  |