

<b>Appendix 1 - Summary of the 2021/22 Revenue and Capital Budget</b>					
<b>2020/21 Budget £</b>	<b>Committee / Budget Description</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
744,300	Policy and Resources	69,800	-	(32,900)	781,200
849,450	Recreation	39,300	-	(49,950)	838,800
185,000	Environment	5,300	-	(11,750)	178,550
28,750	Contingency Sum	500	-		29,250
<b>1,807,500</b>	<b>Total Revenue Budget Requirement</b>	<b>114,900</b>	<b>-</b>	<b>(94,600)</b>	<b>1,827,800</b>
401,000	Capital Programme Budget	(202,500)	-	-	198,500
<b>2,208,500</b>	<b>Total Revenue and Capital Budget</b>	<b>(87,600)</b>	<b>-</b>	<b>(94,600)</b>	<b>2,026,300</b>
(165,000)	Less Council Tax Support Grant	-	-	(15,300)	(180,300)
75,000	Add Contribution to Capital Reserves	-	-	(25,000)	50,000
(401,000)	Less Use Of Capital Reserves	202,500	-	-	(198,500)
<b>1,717,500</b>	<b>Precept</b>	<b>114,900</b>	<b>-</b>	<b>(134,900)</b>	<b>1,697,500</b>
<b>Calculation of Council Tax:</b>		<b>2020/21</b>	<b>2021/22</b>		
<b>Precept</b>		<b>1,717,500</b>	<b>1,697,500</b>		
<b>Divided by Great Aycliffe Council Tax Base</b>		<b>6,868</b>	<b>6,788</b>		
<b>Equals Band D Council Tax</b>		<b>250.08</b>	<b>250.07</b>		
<b>Band A Council Tax (6/9ths of Band D)</b>		<b>166.72</b>	<b>166.72</b>		
<b>% Increase / (Decrease) in Council Tax</b>		<b>2.24%</b>	<b>0.00%</b>		

## Analysis of Revenue Budget Changes 2020/21 to 2021/22

Description of Budget Change	£	Comments
<b>Budget Reductions and Savings</b>		
Staff Leaving Pension Scheme	(3,250)	Savings from staff opting out of the scheme.
Staff Turnover Savings	(13,000)	Town Clerk, Complex Manager, works staff.
Car Allowance Removed	(1,000)	Complex Manager Post.
Contribution to Capital Reserves	(25,000)	Contribution to reserves reduced to £50,000.
Gas and Electricity Contract Savings	(9,400)	Savings on new DCC contracts.
Works Running Costs	(4,250)	Fuel, equipment and bedding plants.
Sports Complex Running Costs	(10,750)	Reduction of under-utilised budgets.
Saving on Loan Repayment	(5,850)	One PWLB loan due to be repaid.
Other Efficiency Savings	(12,350)	Other savings on supplies and services.
	<b>(84,850)</b>	
<b>Increased Income and Grants</b>		
Council Tax Support Grant	(15,300)	Grant has increased by 9%.
Pre School Funding and Fees	(2,500)	Increased SEN funding.
Golf Course Income	(10,000)	Green fee income has increased.
Driving Range Income	(5,000)	Pre-pandemic increase in usage.
Golf Shop Sales	(10,000)	Increased golf shop sales.
Cemeteries Income	(7,250)	Increase in interments and purchases.
	<b>(50,050)</b>	
<b>Total Savings and Increased Income</b>	<b>(134,900)</b>	
<b>Inflation</b>		
Local Government Pay Award	36,750	1.5% pay award assumed.
Staff Salary Increments	9,000	Salary increments due to various staff.
Business Rates Inflation	2,000	2% forecast increase in rates costs.
Other Inflation	12,200	Unavoidable increases in supplies etc.
	<b>59,950</b>	
<b>Other Committed and Unavoidable Growth</b>		
Staff Joining Pension Scheme	5,250	A number of staff have joined the scheme.
Finance Manager Market Supplement	5,500	Implemented to aid recruitment.
Administration Section Restructure	2,250	Changes following staff retirement.
Consultancy Budget Increase	2,500	Increased consultancy requirements.
Increased Information Technology Costs	7,500	Leased line, paperless meetings software.
Golf Shop Stocks	8,000	Linked to the increase in sales.
Environment Waste Disposal Costs	2,250	Increase in volume and tipping charges.
	<b>33,250</b>	
<b>Grant Cuts and Falls in Income</b>		
Depot Phone Mast Lease	1,800	Reduction in lease amount.
Investment Income	7,500	Reduction in Bank of England rate.
Sports Complex Income	12,400	Falls in sporting income.
	<b>21,700</b>	
<b>Total Unavoidable Budget Growth</b>	<b>114,900</b>	
<b>Investment in Services</b>		
None	0	No new investment planned.
<b>Total Investment in Services</b>	<b>0</b>	
<b>Total Decrease in Precept</b>	<b>(20,000)</b>	

<b>Analysis of Gross and Net 2021/22 Revenue Budget</b>					
<b>Committee and Service Area</b>	<b>Total 2021/22 Revenue Budget £</b>	<b>Less Internal Recharges £</b>	<b>Gross 2021/22 Revenue Budget £</b>	<b>Less 2021/22 Income £</b>	<b>Net 2021/22 Revenue Budget £</b>
<b>Policy and Resources Committee</b>					
Members and Civic Expenses	71,950	-	<b>71,950</b>	-	<b>71,950</b>
Finance Section	133,050	(45,000)	<b>88,050</b>	-	<b>88,050</b>
Administration Section	132,500	(40,000)	<b>92,500</b>	(12,250)	<b>80,250</b>
Corporate Section	275,000		<b>275,000</b>	(1,900)	<b>273,100</b>
St Oswald's Pre Schools	257,400	-	<b>257,400</b>	(202,500)	<b>54,900</b>
Works Department	719,750	(557,750)	<b>162,000</b>	-	<b>162,000</b>
Depot	31,800	-	<b>31,800</b>	(1,750)	<b>30,050</b>
Capital Financing Charges	23,400	-	<b>23,400</b>	(2,500)	<b>20,900</b>
<b>Sub Total</b>	<b>1,644,850</b>	<b>(642,750)</b>	<b>1,002,100</b>	<b>(220,900)</b>	<b>781,200</b>
<b>Recreation Committee</b>					
Community Events	209,250	-	<b>209,250</b>	(1,550)	<b>207,700</b>
Sports Complex	730,150		<b>730,150</b>	(410,900)	<b>319,250</b>
Sports Pitches	20,550	-	<b>20,550</b>	(4,800)	<b>15,750</b>
Golf Course	242,250	(25,000)	<b>217,250</b>	(142,500)	<b>74,750</b>
Driving Range and Golf Shop	125,350	-	<b>125,350</b>	(108,250)	<b>17,100</b>
Parks and Play Areas	204,250	-	<b>204,250</b>	-	<b>204,250</b>
<b>Sub Total</b>	<b>1,531,800</b>	<b>(25,000)</b>	<b>1,506,800</b>	<b>(668,000)</b>	<b>838,800</b>
<b>Environment Committee</b>					
Environment and Open Spaces	100,350	-	<b>100,350</b>	(250)	<b>100,100</b>
Street Equipment	7,250	-	<b>7,250</b>	-	<b>7,250</b>
Cemeteries and Church Works	106,100	-	<b>106,100</b>	(57,600)	<b>48,500</b>
Allotments	30,250	-	<b>30,250</b>	(7,550)	<b>22,700</b>
<b>Sub Total</b>	<b>243,950</b>	-	<b>243,950</b>	<b>(65,400)</b>	<b>178,550</b>
<b>Contingency Sum</b>	<b>29,250</b>	-	<b>29,250</b>	-	<b>29,250</b>
<b>Contribution to Capital Reserves</b>	<b>50,000</b>	-	<b>50,000</b>	-	<b>50,000</b>
<b>Less Council Tax Support Grant</b>	-	-	-	<b>(180,300)</b>	<b>(180,300)</b>
<b>Total 2020/21 Budget / Precept</b>	<b>3,499,850</b>	<b>(667,750)</b>	<b>2,832,100</b>	<b>(1,134,600)</b>	<b>1,697,500</b>

<b>Policy and Resources Committee Revenue Budgets</b>								
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>		<b>Revenue Budget Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
54,811	65,320		Members and Civic Expenses	73,000	-	-	(1,050)	71,950
64,464	75,465		Administration Section	76,850	5,150	-	(1,750)	80,250
68,456	71,499		Finance Section	77,800	11,000	-	(750)	88,050
249,736	249,648		Corporate Section	261,950	19,150	-	(8,000)	273,100
12,531	23,908		St Oswald's Pre Schools	52,850	9,300	-	(7,250)	54,900
133,827	124,070		Works Department	154,500	15,500	-	(8,000)	162,000
25,655	25,897		Depot	28,100	2,200	-	(250)	30,050
24,428	22,781		Capital Financing Charges	19,250	7,500	-	(5,850)	20,900
<b>633,908</b>	<b>658,588</b>		<b>Total Policy and Resources Budget</b>	<b>744,300</b>	<b>69,800</b>	<b>-</b>	<b>(32,900)</b>	<b>781,200</b>

<b>Members and Civic Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Transport Costs</b>					
805	519	Civic Car Costs	-	-	-	-	-
156	-	Civic Car Fuel	-	-	-	-	-
488	500	Civic Car Insurance	500	-	-	(500)	-
-	893	Mayor's Taxi Costs	1,000	-	-	-	1,000
187	-	Members' Travelling Expenses	1,000	-	-	-	1,000
<b>1,636</b>	<b>1,912</b>	<b>Sub-Total</b>	<b>2,500</b>	<b>-</b>	<b>-</b>	<b>(500)</b>	<b>2,000</b>
		<b>Supplies and Services</b>					
1,624	2,053	Civic Functions	3,250	-	-	-	3,250
2,488	2,423	Civic Hospitality	2,000	-	-	-	2,000
60	45	Members' Mobile Phones	100	-	-	(50)	50
31,788	39,273	Members' Allowances	39,900	-	-	-	39,900
2,463	2,155	Mayor's Allowance	3,000	-	-	-	3,000
1,312	1,071	Member Related Insurances	1,500	-	-	-	1,500
195	-	Member Conferences	750	-	-	-	750
45	-	Member Training	750	-	-	-	750
<b>39,975</b>	<b>47,020</b>	<b>Sub-Total</b>	<b>51,250</b>	<b>-</b>	<b>-</b>	<b>(50)</b>	<b>51,200</b>
		<b>Transfer Payments</b>					
1,950	4,388	Council Donations Budget	5,500	-	-	(500)	5,000
<b>1,950</b>	<b>4,388</b>	<b>Sub-Total</b>	<b>5,500</b>	<b>-</b>	<b>-</b>	<b>(500)</b>	<b>5,000</b>
		<b>Central Support Recharges</b>					
11,000	11,500	Support Service Recharges	13,250	-	-	-	13,250
250	500	Works Section Recharges	500	-	-	-	500
<b>11,250</b>	<b>12,000</b>	<b>Sub-Total</b>	<b>13,750</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>13,750</b>
<b>54,811</b>	<b>65,320</b>	<b>Total Gross Budget</b>	<b>73,000</b>	<b>-</b>	<b>-</b>	<b>(1,050)</b>	<b>71,950</b>
		<b>Breakdown of 2021/22 Civic Functions and Hospitality Budget:</b>					
		Annual Council Meeting	250				
		Carol Service	250				
		Christmas Council Meeting	250				
		Civic Ball	1,000				
		Civic Service	250				
		Mayor's At Home	750				
		Remembrance Day	500				
		Miscellaneous Civic Hospitality	2,000				

<b>Finance Section Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Employee Costs</b>					
109,818	112,627	Staff Salaries and Pensions	118,000	11,000	-	(500)	128,500
234	345	Staff Training	1,000	-	-	-	1,000
1,189	-	Recruitment Advertising	1,000	-	-	-	1,000
950	912	Employee Related Insurances	1,250	-	-	-	1,250
<b>112,191</b>	<b>113,884</b>	<b>Sub-Total</b>	<b>121,250</b>	<b>11,000</b>	<b>-</b>	<b>(500)</b>	<b>131,750</b>
		<b>Transport Costs</b>					
90	181	Staff Travelling and Subsistence	250	-	-	-	250
90	181	<b>Sub-Total</b>	<b>250</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250</b>
		<b>Supplies and Services</b>					
830	624	Financial Stationery	1,000	-	-	(250)	750
95	310	Advertising of Accounts	300	-	-	-	300
925	934	<b>Sub-Total</b>	<b>1,300</b>	<b>-</b>	<b>-</b>	<b>(250)</b>	<b>1,050</b>
<b>113,206</b>	<b>114,999</b>	<b>Gross Expenditure</b>	<b>122,800</b>	<b>11,000</b>	<b>-</b>	<b>(750)</b>	<b>133,050</b>
		<b>Total Income</b>					
(44,750)	(43,500)	Recharges to Services	(45,000)	-	-	-	(45,000)
		<b>Income Sub-Total</b>	<b>(45,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(45,000)</b>
<b>68,456</b>	<b>71,499</b>	<b>Net Expenditure</b>	<b>77,800</b>	<b>11,000</b>	<b>-</b>	<b>(750)</b>	<b>88,050</b>

<b>Administration Section and Council Offices Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Employee Costs</b>					
45,901	52,432	Staff Salaries and Pensions	75,000	3,500	-	-	78,500
-	-	Staff Training	500	-	-	-	500
-	411	Recruitment Advertising	500	-	-	-	500
100	62	Employee Related Insurances	250	-	-	-	250
<b>46,001</b>	<b>52,905</b>	<b>Sub-Total</b>	<b>76,250</b>	<b>3,500</b>	<b>-</b>		<b>79,750</b>
		<b>Premises Costs</b>					
460	2,844	Building Maintenance	1,000	1,000	-	-	2,000
1,972	1,808	Gas	2,500	-	-	(500)	2,000
1,394	1,725	Electricity	2,000	-	-	(250)	1,750
10,920	11,170	Rates	11,450	150	-	-	11,600
588	2,378	Water	1,600	-	-	-	1,600
3,810	3,516	Service Agreements	3,750	250	-	-	4,000
740	559	Premises and Contents Insurance	500	-	-	-	500
<b>19,884</b>	<b>24,000</b>	<b>Sub-Total</b>	<b>22,800</b>	<b>1,400</b>	<b>-</b>	<b>(750)</b>	<b>23,450</b>
		<b>Transport Costs</b>					
19	26	Staff Travelling and Subsistence	250	-	-	-	250
<b>19</b>	<b>26</b>	<b>Sub-Total</b>	<b>250</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>250</b>
		<b>Supplies and Services</b>					
126	429	Office Equipment	500	-	-	-	500
1,009	1,009	Equipment Rental and Maintenance	1,050	-	-	-	1,050
2,974	2,312	Printing and Photocopier Charges	3,000	-	-	(250)	2,750
252	158	Books and Publications	500	-	-	-	500
370	355	Cleaning Materials	500	-	-	-	500
2,872	3,210	Printing Supplies and Stationery	3,250	-	-	-	3,250
4,807	4,094	Postage Costs	5,000	-	-	(250)	4,750
1,994	2,057	Telephones and Mobile Phones	2,250	-	-	-	2,250
500	309	Public Liability Insurance	250	-	-	-	250
-	-	Promotional Items	250	-	-	-	250
5,670	5,733	Subscriptions	6,250	250	-	-	6,500
<b>20,574</b>	<b>19,666</b>	<b>Sub-Total</b>	<b>22,800</b>	<b>250</b>	<b>-</b>	<b>(500)</b>	<b>22,550</b>
		<b>Central Support Recharges</b>					
1,250	1,500	Support Service Recharges	1,500	-	-	-	1,500
5,000	6,000	Works Section Recharges	5,000	-	-	-	5,000
<b>6,250</b>	<b>7,500</b>	<b>Sub-Total</b>	<b>6,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,500</b>
<b>92,728</b>	<b>104,097</b>	<b>Gross Expenditure</b>	<b>128,600</b>	<b>5,150</b>	<b>-</b>	<b>(1,250)</b>	<b>132,500</b>
		<b>Total Income</b>					
(85)	(4)	Miscellaneous Income	(250)	-	-	-	(250)
(12,929)	(12,878)	Feed In Tariff Income	(11,500)	-	-	(500)	(12,000)
(15,250)	(15,750)	Recharges to Services	(40,000)	-	-	-	(40,000)
<b>(28,264)</b>	<b>(28,632)</b>	<b>Income Sub-Total</b>	<b>(51,750)</b>	<b>-</b>	<b>-</b>	<b>(500)</b>	<b>(52,250)</b>
<b>64,464</b>	<b>75,465</b>	<b>Net Expenditure</b>	<b>76,850</b>	<b>5,150</b>	<b>-</b>	<b>(1,750)</b>	<b>80,250</b>

<b>Corporate Services Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Employee Costs</b>					
183,548	176,491	Staff Salaries and Pensions	169,250	8,750	-	(7,750)	170,250
4,525	4,403	Pension Recharges	4,500	-	-	(250)	4,250
2,755	4,188	Staff Training	4,000	-	-	-	4,000
-	824	Recruitment Advertising	1,000	-	-	-	1,000
1,238	1,021	Employee Related Insurances	1,500	-	-	-	1,500
192,066	186,927	<b>Sub-Total</b>	<b>180,250</b>	<b>8,750</b>	-	<b>(8,000)</b>	<b>181,000</b>
		<b>Transport Costs</b>					
617	616	Staff Travelling and Subsistence	750	-	-	-	750
963	963	Staff Car Allowances	1,000	-	-	-	1,000
1,580	1,579	<b>Sub-Total</b>	<b>1,750</b>	-	-	-	<b>1,750</b>
		<b>Supplies and Services</b>					
2,382	2,553	Lorry Park Rates	2,600	50	-	-	2,650
150	426	Advertising of Meetings, Elections etc	250	250	-	-	500
605	411	Telephones and Mobiles	500	-	-	-	500
36,736	37,057	Information Technology Costs	45,000	7,500	-	-	52,500
768	575	Conferences	1,000	-	-	-	1,000
5,291	6,013	Council Newsletters and Consultation	5,750	-	-	-	5,750
3,069	1,398	Health and Safety	3,500	-	-	-	3,500
471	699	Disclosure and Barring Service Checks	1,000	-	-	-	1,000
1,464	700	Youth Council Grant	2,000	-	-	-	2,000
1,033	1,089	Youth Council Expenses	2,000	-	-	-	2,000
-	7,377	Election and By Election Costs	-	-	-	-	-
1,494	1,173	Miscellaneous Fees and Licences	1,500	-	-	-	1,500
53,463	59,471	<b>Sub-Total</b>	<b>65,100</b>	<b>7,800</b>	-	-	<b>72,900</b>
		<b>Agency Costs</b>					
2,400	2,400	External Audit Fees	2,500	-	-	-	2,500
6,043	4,056	Consultants' Fees	7,500	2,500	-	-	10,000
4,487	4,631	CCTV Running Costs	4,750	100	-	-	4,850
12,930	11,087	<b>Sub-Total</b>	<b>14,750</b>	<b>2,600</b>	-	-	<b>17,350</b>
		<b>Central Support Services</b>					
2,000	2,000	Support Service Recharges	2,000	-	-	-	2,000
2,000	2,000	<b>Sub-Total</b>	<b>2,000</b>	-	-	-	<b>2,000</b>
<b>262,039</b>	<b>261,064</b>	<b>Gross Expenditure</b>	<b>263,850</b>	<b>19,150</b>	-	<b>(8,000)</b>	<b>275,000</b>
		<b>Income</b>					
(932)	(526)	Miscellaneous Income	(1,000)	-	-	-	(1,000)
(871)	(890)	Community Benefit Fund	(900)	-	-	-	(900)
(10,500)	(10,000)	Recharges to Services	-	-	-	-	-
<b>(12,303)</b>	<b>(11,416)</b>	<b>Income Sub-Total</b>	<b>(1,900)</b>	-	-	-	<b>(1,900)</b>
<b>249,736</b>	<b>249,648</b>	<b>Net Expenditure</b>	<b>261,950</b>	<b>19,150</b>	-	<b>(8,000)</b>	<b>273,100</b>



<b>St Oswald's Pre-Schools Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Employee Costs</b>					
160,934	189,257	Staff Salaries and Pensions	209,000	7,500	-	(3,250)	213,250
1,218	3,125	Agency Staff	-	-	-	-	-
280	410	Staff Training	2,500	-	-	(500)	2,000
65	54	Recruitment Advertising	1,000	-	-	-	1,000
276	262	Employee Related Insurances	500	-	-	-	500
<b>162,773</b>	<b>193,108</b>	<b>Sub-Total</b>	<b>213,000</b>	<b>7,500</b>	<b>-</b>	<b>(3,750)</b>	<b>216,750</b>
		<b>Premises Costs</b>					
1,074	1,600	Building Maintenance	1,000	500	-	-	1,500
1,071	905	Gas	1,500	-	-	(250)	1,250
927	1,372	Electricity	1,500	-	-	(250)	1,250
4,066	4,420	Rates	4,550	500	-	-	5,050
850	675	Water	1,000	-	-	-	1,000
1,841	1,950	Service Agreements	2,100	50	-	-	2,150
492	500	Premises and Contents Insurance	500	-	-	-	500
<b>10,321</b>	<b>11,422</b>	<b>Sub-Total</b>	<b>12,150</b>	<b>1,050</b>	<b>-</b>	<b>(500)</b>	<b>12,700</b>
		<b>Transport Costs</b>					
467	454	Staff Travelling and Subsistence	500	-	-	-	500
<b>467</b>	<b>454</b>	<b>Sub-Total</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500</b>
		<b>Supplies and Services</b>					
7,202	4,001	Equipment, Toys and Books	7,500	-	-	-	7,500
537	1,466	EYPP, DAF and SEN Expenditure	5,000	-	-	-	5,000
413	475	Printing and Photocopier Charges	500	-	-	-	500
		Staff Uniforms	-	500	-	-	500
866	493	Cleaning Materials	1,000	-	-	(250)	750
1,418	1,298	Telephones and Mobiles	1,250	250	-	-	1,500
63	50	Subscriptions and OFSTED Fees	100	-	-	-	100
788	571	Public Liability Insurance	500	-	-	-	500
774	625	Food and Sundries	1,000	-	-	(250)	750
<b>12,061</b>	<b>8,979</b>	<b>Sub-Total</b>	<b>16,850</b>	<b>750</b>	<b>-</b>	<b>(500)</b>	<b>17,100</b>
		<b>Agency Costs</b>					
2,173	2,208	Consultants' Fees	1,600	-	-	-	1,600
<b>2,173</b>	<b>2,208</b>	<b>Sub-Total</b>	<b>1,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,600</b>
		<b>Central Support Services</b>					
3,500	3,750	Support Service Recharges	3,750	-	-	-	3,750
4,750	5,250	Works Section Recharges	5,000	-	-	-	5,000
<b>8,250</b>	<b>9,000</b>	<b>Sub-Total</b>	<b>8,750</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,750</b>
<b>196,045</b>	<b>225,171</b>	<b>Gross Expenditure</b>	<b>252,850</b>	<b>9,300</b>	<b>-</b>	<b>(4,750)</b>	<b>257,400</b>
		<b>Income</b>					
(163,210)	(173,884)	Durham County Council Funding	(172,500)	-	-	(2,500)	(175,000)
(1,580)	(4,071)	Pupil Premium / DAF Funding	(5,000)	-	-	-	(5,000)
	(8,744)	High Needs SEN Funding	(7,500)	-	-	-	(7,500)
(18,584)	(14,564)	Fees and Charges	(15,000)	-	-	-	(15,000)
<b>(183,514)</b>	<b>(201,263)</b>	<b>Income Sub-Total</b>	<b>(200,000)</b>	<b>-</b>	<b>-</b>	<b>(2,500)</b>	<b>(202,500)</b>
<b>12,531</b>	<b>23,908</b>	<b>Net Expenditure</b>	<b>52,850</b>	<b>9,300</b>	<b>-</b>	<b>(7,250)</b>	<b>54,900</b>

<b>Works Department Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Employee Costs</b>					
541,883	570,691	Staff Salaries and Pensions	598,250	15,250	-	(2,750)	610,750
5,270	2,580	Staff Training	6,000	-	-	(1,000)	5,000
726	880	Recruitment Advertising	1,000	-	-	-	1,000
662	650	Employee Related Insurances	1,000	-	-	-	1,000
<b>548,541</b>	<b>574,801</b>	<b>Sub-Total</b>	<b>606,250</b>	<b>15,250</b>	<b>-</b>	<b>(3,750)</b>	<b>617,750</b>
		<b>Transport Costs</b>					
6,918	7,891	Vehicle Licences and Repairs	8,000	-	-	-	8,000
25,703	24,149	Vehicle Fuel	27,500	-	-	(1,500)	26,000
1,720	1,246	Staff Travelling and Subsistence	1,750	-	-	(250)	1,500
6,541	6,928	Vehicle and Machinery Insurance	7,000	250	-	-	7,250
1,926	1,926	Staff Car Allowances	2,000	-	-	-	2,000
<b>42,808</b>	<b>42,140</b>	<b>Sub-Total</b>	<b>46,250</b>	<b>250</b>	<b>-</b>	<b>(1,750)</b>	<b>44,750</b>
		<b>Supplies and Services</b>					
14,881	14,543	Tools, Equipment and Materials	17,500	-	-	(1,500)	16,000
7,142	8,755	Equipment Maintenance	10,000	-	-	-	10,000
1,090	394	Cleaning Materials	1,250	-	-	-	1,250
1,637	1,307	Telephones and Mobiles	1,500	-	-	-	1,500
5,641	5,864	Protective Clothing	6,250	-	-	-	6,250
750	559	Public Liability Insurance	500	-	-	-	500
12,337	12,819	Bedding Plants, Shrubs and Trees	15,000	-	-	(1,000)	14,000
<b>43,478</b>	<b>44,241</b>	<b>Sub-Total</b>	<b>52,000</b>	<b>-</b>	<b>-</b>	<b>(2,500)</b>	<b>49,500</b>
		<b>Central Support Services</b>					
7,250	7,500	Support Service Recharges	7,750	-	-	-	7,750
<b>7,250</b>	<b>7,500</b>	<b>Sub-Total</b>	<b>7,750</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,750</b>
<b>642,077</b>	<b>668,682</b>	<b>Gross Expenditure</b>	<b>712,250</b>	<b>15,500</b>	<b>-</b>	<b>(8,000)</b>	<b>719,750</b>
		<b>Income</b>					
-	(112)	Miscellaneous Income	-	-	-	-	-
(508,250)	(544,500)	Recharges to Services	(557,750)	-	-	-	(557,750)
<b>(508,250)</b>	<b>(544,612)</b>	<b>Income Sub-Total</b>	<b>(557,750)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(557,750)</b>
<b>133,827</b>	<b>124,070</b>	<b>Net Expenditure</b>	<b>154,500</b>	<b>15,500</b>	<b>-</b>	<b>(8,000)</b>	<b>162,000</b>

<b>Works Depot Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Premises</b>					
2,205	2,166	Building Maintenance	2,000	250	-	-	2,250
1,388	1,375	Gas	1,750	-	-	(250)	1,500
1,596	2,005	Electricity	2,250	-	-	-	2,250
13,920	14,239	Rates	14,600	150	-	-	14,750
1,200	850	Water	1,250	-	-	-	1,250
2,221	1,676	Service Agreements	2,750	-	-	-	2,750
4,981	4,552	Premises and Machinery Insurance	4,000	-	-	-	4,000
<b>27,511</b>	<b>26,863</b>	<b>Sub-Total</b>	<b>28,600</b>	<b>400</b>	<b>-</b>	<b>(250)</b>	<b>28,750</b>
		<b>Supplies and Services</b>					
250	250	Public Liability Insurance	250	-	-	-	250
300	301	Telephones and Alarm Lines	300	-	-	-	300
<b>550</b>	<b>551</b>	<b>Sub-Total</b>	<b>550</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>550</b>
		<b>Central Support Services</b>					
1,000	1,750	Works Section Recharges	2,500	-	-	-	2,500
<b>1,000</b>	<b>1,750</b>	<b>Sub-Total</b>	<b>2,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,500</b>
<b>29,061</b>	<b>29,164</b>	<b>Gross Expenditure</b>	<b>31,650</b>	<b>400</b>	<b>-</b>	<b>(250)</b>	<b>31,800</b>
		<b>Income</b>					
(390)	(252)	Sale of Scrap Metal	(250)	-	-	-	(250)
(3,016)	(3,015)	Lease Income	(3,300)	1,800	-	-	(1,500)
<b>(3,406)</b>	<b>(3,267)</b>	<b>Income Sub-Total</b>	<b>(3,550)</b>	<b>1,800</b>	<b>-</b>	<b>-</b>	<b>(1,750)</b>
<b>25,655</b>	<b>25,897</b>	<b>Net Expenditure</b>	<b>28,100</b>	<b>2,200</b>	<b>-</b>	<b>(250)</b>	<b>30,050</b>

<b>Capital Financing Charges Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Capital Financing Costs</b>					
7,699	6,396	Interest Payments on Loans	5,650	-	-	(700)	4,950
17,910	19,151	Principal Repayments on Loans	14,600	-	-	(5,150)	9,450
8,875	7,920	Bank Charges	9,000	-	-	-	9,000
<b>34,484</b>	<b>33,467</b>	<b>Gross Expenditure</b>	<b>29,250</b>	<b>-</b>	<b>-</b>	<b>(5,850)</b>	<b>23,400</b>
		<b>Income</b>					
(10,056)	(10,686)	Investment Income	(10,000)	7,500	-	-	(2,500)
		<b>Income Sub Total</b>	<b>(10,000)</b>	<b>7,500</b>	<b>-</b>		<b>(2,500)</b>
<b>24,428</b>	<b>22,781</b>	<b>Net Expenditure</b>	<b>19,250</b>	<b>7,500</b>	<b>-</b>	<b>(5,850)</b>	<b>20,900</b>

<b>Recreation Committee Revenue Budgets</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Revenue Budget Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
140,696	138,920	Community Events	206,200	1,500	-		207,700
244,553	269,844	Sports Complex	316,650	23,300	-	(20,700)	319,250
17,625	12,187	Sports Pitches	16,150	50	-	(450)	15,750
41,806	85,582	Golf Course	79,650	5,600	-	(10,500)	74,750
30,489	15,097	Driving Range	24,950	8,650	-	(16,500)	17,100
198,305	191,178	Parks and Play Areas	205,850	200	-	(1,800)	204,250
<b>673,474</b>	<b>712,808</b>	<b>Total Recreation Budget</b>	<b>849,450</b>	<b>39,300</b>	<b>-</b>	<b>(49,950)</b>	<b>838,800</b>

<b>Community Events Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Employee Costs</b>					
-	3,366	Staff Salaries and Pensions	43,500	1,000	-	-	44,500
-	-	Staff Training	500	-	-	-	500
-	-	Employee Related Insurances	250	-	-	-	250
-	3,366	<b>Sub-Total</b>	<b>44,250</b>	<b>1,000</b>	-	-	<b>45,250</b>
		<b>Transport Costs</b>					
-	-	Staff Car Allowances	1,000	-	-	-	1,000
-	3	Staff Travelling and Subsistence	500	-	-	-	500
-	3	<b>Sub-Total</b>	<b>1,500</b>	-	-	-	<b>1,500</b>
		<b>Supplies and Services</b>					
20,780	19,423	Large Community Events	40,000	-	-	-	40,000
33,826	34,942	Senior Citizens' Excursions	37,500	-	-	-	37,500
24,719	24,758	Fun in the Parks	26,000	-	-	-	26,000
15,098	15,562	Firework Display	15,500	-	-	-	15,500
4,821	2,933	Christmas Display	3,750	-	-	-	3,750
235	150	10km Run	250	-	-	-	250
187	580	Community Enhancement Awards	500	500	-	-	1,000
9,436	2,005	Santa Tours	3,000	-	-	-	3,000
1,600	1,141	Public Liability Insurance	1,000	-	-	-	1,000
206	-	Promotional Items	250	-	-	-	250
110,908	101,494	<b>Sub-Total</b>	<b>127,750</b>	<b>500</b>	-	-	<b>128,250</b>
		<b>Central Support Services</b>					
12,500	12,000	Support Service Recharges	19,250	-	-	-	19,250
5,000	10,000	Sports Complex Recharges	-	-	-	-	-
13,750	13,500	Works Section Recharges	15,000	-	-	-	15,000
31,250	35,500	<b>Sub-Total</b>	<b>34,250</b>	-	-	-	<b>34,250</b>
<b>142,158</b>	<b>140,363</b>	<b>Gross Expenditure</b>	<b>207,750</b>	<b>1,500</b>	-	-	<b>209,250</b>
		<b>Income</b>					
(550)	(410)	Firework Display	(500)	-	-	-	(500)
(600)	(745)	Large Community Events	(750)	-	-	-	(750)
(312)	(288)	Fun in the Parks	(300)	-	-	-	(300)
<b>(1,462)</b>	<b>(1,443)</b>	<b>Income Sub-Total</b>	<b>(1,550)</b>	-	-	-	<b>(1,550)</b>
<b>140,696</b>	<b>138,920</b>	<b>Net Expenditure</b>	<b>206,200</b>	<b>1,500</b>	-	-	<b>207,700</b>

<b>Sports Complex Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Employee Costs</b>					
357,506	377,821	Staff Salaries and Pensions	388,750	9,750	-	(2,500)	396,000
894	405	Staff Training	2,000	-	-	(750)	1,250
195	2,386	Recruitment Advertising	500	-	-	-	500
700	700	Employee Related Insurances	1,000	-	-	-	1,000
<b>359,295</b>	<b>381,312</b>	<b>Sub-Total</b>	<b>392,250</b>	<b>9,750</b>	<b>-</b>	<b>(3,250)</b>	<b>398,750</b>
		<b>Premises Costs</b>					
11,232	4,972	Building Maintenance	12,000	-	-	(2,000)	10,000
4,626	4,117	Electrical Maintenance	5,000	-	-	-	5,000
610	530	Bar Maintenance	1,000	-	-	-	1,000
1,456	38	Kitchen Maintenance	2,000	-	-	(250)	1,750
11,259	10,860	Gas	14,000	-	-	(2,750)	11,250
23,452	28,564	Electricity	31,000	-	-	(3,500)	27,500
51,750	52,920	Rates	54,250	750	-	-	55,000
9,826	7,130	Water	10,000	-	-	(1,000)	9,000
9,403	8,299	Service Agreements	10,750	-	-	(500)	10,250
9,081	6,568	Premises and Equipment Insurance	6,250	-	-	-	6,250
<b>132,695</b>	<b>123,998</b>	<b>Sub-Total</b>	<b>146,250</b>	<b>750</b>	<b>-</b>	<b>(10,000)</b>	<b>137,000</b>
		<b>Transport Costs</b>					
963	963	Staff Car Allowances	1,000	-	-	(1,000)	-
124	166	Staff Travelling and Subsistence	250	-	-	-	250
<b>1,087</b>	<b>1,129</b>	<b>Sub-Total</b>	<b>1,250</b>	<b>-</b>	<b>-</b>	<b>(1,000)</b>	<b>250</b>
		<b>Supplies and Services</b>					
2,537	1,757	General Equipment	2,500	-	-	-	2,500
89,355	89,446	Bar Stock	92,500	-	-	(2,000)	90,500
495	764	Bar Equipment	1,000	-	-	-	1,000
18,208	17,881	Machine Rentals	20,000	-	-	(750)	19,250
1,641	1,522	Bottle Vending Stocks	1,500	-	-	(250)	1,250
516	455	Confectionery Stocks	500	-	-	(250)	250
4,461	3,158	Hot Drinks Stocks	4,750	-	-	(250)	4,500
302	407	Sports Resale Items Stocks	250	150	-	-	400
2,223	2,005	Cleaning Materials	2,500	-	-	-	2,500
34,683	31,961	Catering Supplies	34,000	-	-	(1,250)	32,750
1,289	2,149	Catering Equipment	2,000	-	-	-	2,000
1,424	901	Protective Clothing and Uniforms	1,500	-	-	-	1,500
2,018	1,486	Printing Supplies and Stationery	2,000	-	-	(250)	1,750
1,360	1,680	Sports Development and Coaching	2,000	-	-	(250)	1,750
2,058	2,106	Telephones and Mobiles	2,200	50	-	-	2,250
1,745	2,034	Publicity and Marketing	3,000	-	-	(500)	2,500
-	-	Sports Complex Internal Events	2,500	-	-	-	2,500
1,839	1,055	Competitions and Promotions	2,000	-	-	(250)	1,750
1,776	1,380	Public Liability Insurance	1,600	-	-	(100)	1,500
1,123	1,147	Miscellaneous Fees and Licences	1,400	-	-	(150)	1,250
<b>169,053</b>	<b>163,294</b>	<b>Sub-Total</b>	<b>179,700</b>	<b>200</b>	<b>-</b>	<b>(6,250)</b>	<b>173,650</b>
		<b>Agency Payments</b>					
3,124	2,163	Cash Collection Service	1,700	100	-	-	1,800
2,520	2,520	Stock Taker	2,600	100	-	-	2,700
<b>5,644</b>	<b>4,683</b>	<b>Sub-Total</b>	<b>4,300</b>	<b>200</b>	<b>-</b>	<b>-</b>	<b>4,500</b>

## Sports Complex Revenue Budget

2018/19 Actual Outturn £	2019/20 Actual Outturn £	Income and Expenditure Description	2019/20 Budget £	Inflation and Committed Growth £	Investment in Services £	Savings and Increased Income £	2020/21 Budget £
		<b>Central Support Services</b>					
14,750	14,750	Support Service Recharges	15,000	-	-	-	15,000
1,000	1,000	Works Section Recharges	1,000	-	-	-	1,000
15,750	15,750	<b>Sub-Total</b>	<b>16,000</b>	-	-	-	<b>16,000</b>
<b>683,524</b>	<b>690,166</b>	<b>Gross Expenditure</b>	<b>739,750</b>	<b>10,900</b>	-	<b>(20,500)</b>	<b>730,150</b>
		<b>Income</b>					
(2,150)	(2,245)	Badminton	(2,000)	-	-	(100)	(2,100)
(33,591)	(29,317)	Five a Side	(31,500)	1,500	-	-	(30,000)
(1,496)	(1,508)	Table Tennis	(1,750)	150	-	-	(1,600)
(646)	(490)	General Sports Hall Hire	(1,000)	-	-	-	(1,000)
(16,118)	(17,044)	Squash Courts	(17,000)	-	-	-	(17,000)
(31,055)	(31,793)	Bowls	(33,500)	1,500	-	-	(32,000)
(607)	(784)	Bowls Lockers	(750)	-	-	-	(750)
(5,100)	(5,234)	Memberships	(5,100)	-	-	(100)	(5,200)
(816)	(1,112)	Hire of Equipment	(1,000)	-	-	-	(1,000)
(5,543)	(5,124)	Sports Development and Coaching	(5,500)	250	-	-	(5,250)
(21,590)	(14,020)	Gaming Machines	(15,000)	-	-	-	(15,000)
(3,534)	(3,561)	Bottle Vending and Confectionery	(3,000)	-	-	-	(3,000)
(16,613)	(15,603)	Hot Beverages	(17,000)	1,000	-	-	(16,000)
(4,926)	(4,277)	Hire of Function Room	(4,500)	-	-	-	(4,500)
(565)	(448)	Sports Equipment and Sundries	(500)	-	-	-	(500)
(2)	(3)	Payphone	-	-	-	-	-
(2,000)	(3,000)	Brewery Sponsorship	(3,000)	500	-	-	(2,500)
(213,675)	(206,555)	Bar Income	(210,000)	5,000	-	-	(205,000)
(72,229)	(67,187)	Catering Income	(70,000)	2,500	-	-	(67,500)
(5,000)	(10,000)	Recharges to Events Budget	-	-	-	-	-
(1,715)	(1,017)	Miscellaneous Income	(1,000)	-	-	-	(1,000)
<b>(438,971)</b>	<b>(420,322)</b>	<b>Income Sub-Total</b>	<b>(423,100)</b>	<b>12,400</b>	-	<b>(200)</b>	<b>(410,900)</b>
<b>244,553</b>	<b>269,844</b>	<b>Net Expenditure</b>	<b>316,650</b>	<b>23,300</b>		<b>(20,700)</b>	<b>319,250</b>



<b>Sports Pitches Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Premises Costs</b>					
27	25	Building Maintenance	500	-	-	-	500
1,031	697	Electricity	1,250	-	-	(250)	1,000
1,091	1,088	Water	1,300	50	-	(50)	1,300
200	238	Premises and Equipment Insurance	250	-	-	-	250
<b>2,349</b>	<b>2,048</b>	<b>Sub-Total</b>	<b>3,300</b>	<b>50</b>	<b>-</b>	<b>(300)</b>	<b>3,050</b>
		<b>Supplies and Services</b>					
1,064	-	Sports Pitch Maintenance	750	-	-	-	750
500	309	Public Liability Insurance	250	-	-	-	250
<b>2,706</b>	<b>309</b>	<b>Sub-Total</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,000</b>
		<b>Central Support Services</b>					
1,250	750	Support Service Recharges	1,500	-	-	-	1,500
15,250	13,750	Works Section Recharges	15,000	-	-	-	15,000
<b>16,500</b>	<b>14,500</b>	<b>Sub-Total</b>	<b>16,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16,500</b>
<b>21,555</b>	<b>16,857</b>	<b>Gross Expenditure</b>	<b>20,800</b>	<b>50</b>	<b>-</b>	<b>(300)</b>	<b>20,550</b>
		<b>Income</b>					
(3,930)	(4,670)	Pitch Hire	(4,650)	-	-	(150)	(4,800)
<b>(3,930)</b>	<b>(4,670)</b>	<b>Income Sub-Total</b>	<b>(4,650)</b>	<b>-</b>	<b>-</b>	<b>(150)</b>	<b>(4,800)</b>
<b>17,625</b>	<b>12,187</b>	<b>Net Expenditure</b>	<b>16,150</b>	<b>50</b>	<b>-</b>	<b>(450)</b>	<b>15,750</b>

<b>Golf Course Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Employee Costs</b>					
59,531	66,351	Staff Salaries and Pensions	71,250	5,250	-	-	76,500
-	-	Staff Training	250	-	-	-	250
1,526	-	Recruitment Advertising	500	-	-	-	500
150	150	Employee Related Insurances	250	-	-	-	250
<b>61,207</b>	<b>66,501</b>	<b>Sub-Total</b>	<b>72,250</b>	<b>5,250</b>	<b>-</b>	<b>-</b>	<b>77,500</b>
		<b>Premises Costs</b>					
5,487	3,702	Course Materials and Improvements	6,000	-	-	-	6,000
470	452	Irrigation System Electricity	500	-	-	-	500
11,100	11,340	Rates	11,650	100	-	-	11,750
2,213	2,084	Irrigation System Water	2,750	-	-	(500)	2,250
<b>19,270</b>	<b>17,578</b>	<b>Sub-Total</b>	<b>20,900</b>	<b>100</b>	<b>-</b>	<b>(500)</b>	<b>20,500</b>
		<b>Transport Costs</b>					
545	810	Golf Buggy Repairs	1,000	-	-	-	1,000
<b>545</b>	<b>810</b>	<b>Sub-Total</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,000</b>
		<b>Supplies and Services</b>					
1,972	2,112	Golf Course Equipment	2,000	-	-	-	2,000
8,068	9,934	Equipment Maintenance	9,000	-	-	-	9,000
1,768	1,799	Public Liability Insurance	1,750	-	-	-	1,750
1,207	152	Stationery and Scorecards	1,000	-	-	-	1,000
1,748	728	Marketing and Promotions	2,000	-	-	-	2,000
3,275	3,281	Golf Subscriptions	3,750	250	-	-	4,000
307	2,020	Sub Contractor Fees	2,000	-	-	-	2,000
<b>18,470</b>	<b>20,026</b>	<b>Sub-Total</b>	<b>21,500</b>	<b>250</b>	<b>-</b>	<b>-</b>	<b>21,750</b>
		<b>Central Support Services</b>					
7,500	6,750	Support Service Recharges	9,000	-	-	-	9,000
90,000	110,500	Works Section Recharges	112,500	-	-	-	112,500
<b>97,500</b>	<b>117,250</b>	<b>Sub-Total</b>	<b>121,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>121,500</b>
<b>196,992</b>	<b>222,165</b>	<b>Gross Expenditure</b>	<b>237,150</b>	<b>5,600</b>	<b>-</b>	<b>(500)</b>	<b>242,250</b>
		<b>Income</b>					
(54,075)	(56,690)	Golf Memberships	(57,500)	-	-	-	(57,500)
(69,199)	(50,472)	Green Fees	(65,000)	-	-	(10,000)	(75,000)
(9,230)	(6,915)	Buggy Hire	(7,500)	-	-	-	(7,500)
(2,647)	(2,249)	Hire of Equipment	(2,500)	-	-	-	(2,500)
(20,000)	(20,000)	Staff Recharge to Driving Range	(25,000)	-	-	-	(25,000)
(35)	(257)	Miscellaneous Income	-	-	-	-	-
<b>(155,186)</b>	<b>(136,583)</b>	<b>Income Sub-Total</b>	<b>(157,500)</b>	<b>-</b>	<b>-</b>	<b>(10,000)</b>	<b>(167,500)</b>
<b>41,806</b>	<b>85,582</b>	<b>Net Expenditure</b>	<b>79,650</b>	<b>5,600</b>	<b>-</b>	<b>(10,500)</b>	<b>74,750</b>

<b>Driving Range Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Premises Costs</b>					
1,435	1,091	Building Maintenance	1,500	-	-	-	1,500
1,388	1,375	Gas	1,750	-	-	(250)	1,500
5,112	2,760	Electricity	3,000	-	-	(500)	2,500
11,100	11,340	Rates	11,650	100	-	-	11,750
1,200	850	Water	1,250	-	-	-	1,250
1,864	1,795	Service Contracts	2,250	-	-	(250)	2,000
414	285	Premises and Machinery Insurance	400	100	-	-	500
<b>22,513</b>	<b>19,496</b>	<b>Sub-Total</b>	<b>21,800</b>	<b>200</b>	<b>-</b>	<b>(1,000)</b>	<b>21,000</b>
		<b>Supplies and Services</b>					
4,584	4,095	Driving Range Equipment	5,000	-	-	-	5,000
2,054	1,850	Equipment Maintenance	1,750	250	-	-	2,000
5		Golf Shop Stationery and Equipment	250	-	-	-	250
349	496	Golf Shop Staff Uniforms	750	-	-	(250)	500
2,682	3,003	Bottle Vending Stocks	3,000	-	-	-	3,000
1,127	423	Confectionery Stocks	1,000	-	-	(250)	750
289	241	Hot Drinks Stocks	300	-	-	-	300
14,058	21,587	Golf Resale Equipment Stocks	20,000	8,000	-	-	28,000
1,038	897	Public Liability Insurance	1,000	-	-	-	1,000
160	131	Cleaning Materials	250	-	-	-	250
370	273	Machine Rentals	250	-	-	-	250
537	673	Telephones and Alarm Lines	650	100	-	-	750
<b>27,253</b>	<b>33,669</b>	<b>Sub-Total</b>	<b>34,200</b>	<b>8,350</b>	<b>-</b>	<b>(500)</b>	<b>42,050</b>
		<b>Agency Costs</b>					
3,124	2,163	Cash Collection Service	1,700	100	-	-	1,800
<b>3,124</b>	<b>2,163</b>	<b>Sub-Total</b>	<b>1,700</b>	<b>100</b>	<b>-</b>	<b>-</b>	<b>1,800</b>
		<b>Central Support Services</b>					
3,000	3,000	Support Service Recharges	3,000	-	-	-	3,000
20,000	20,000	Golf Staff Recharges	25,000	-	-	-	25,000
31,750	32,750	Works Section Recharges	32,500	-	-	-	32,500
<b>54,750</b>	<b>55,750</b>	<b>Sub-Total</b>	<b>60,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60,500</b>
<b>107,640</b>	<b>111,078</b>	<b>Gross Expenditure</b>	<b>118,200</b>	<b>8,650</b>	<b>-</b>	<b>(1,500)</b>	<b>125,350</b>
		<b>Income</b>					
(46,402)	(59,819)	Driving Range Fees	(55,000)	-	-	(5,000)	(60,000)
(21,988)	(28,110)	Golf Equipment Sales	(30,000)	-	-	(10,000)	(40,000)
(7,998)	(7,372)	Bottle Vending and Confectionery	(7,500)	-	-	-	(7,500)
(763)	(680)	Hot Beverages	(750)	-	-	-	(750)
<b>(77,151)</b>	<b>(95,981)</b>	<b>Income Sub-Total</b>	<b>(93,250)</b>	<b>-</b>	<b>-</b>	<b>(15,000)</b>	<b>(108,250)</b>
<b>30,489</b>	<b>15,097</b>	<b>Net Expenditure</b>	<b>24,950</b>	<b>8,650</b>	<b>-</b>	<b>(16,500)</b>	<b>17,100</b>

<b>Parks and Play Areas Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Premises Costs</b>					
1,962	624	Building Maintenance	2,500	-	-	-	2,500
5,578	2,926	Parks Maintenance	5,000	-	-	-	5,000
1,402	1,523	Electricity	2,250	50	-	(300)	2,000
1,181	1,005	Water	1,200	50	-	-	1,250
2,603	2,535	Premises and Equipment Insurance	2,650	100	-	-	2,750
<b>12,726</b>	<b>8,613</b>	<b>Sub-Total</b>	<b>13,600</b>	<b>200</b>	<b>-</b>	<b>(300)</b>	<b>13,500</b>
		<b>Supplies and Services</b>					
3,942	2,800	Play Equipment Maintenance	7,500	-	-	(1,500)	6,000
12,137	10,515	Public Liability Insurance	7,250	-	-	-	7,250
<b>16,079</b>	<b>13,315</b>	<b>Sub-Total</b>	<b>14,750</b>	<b>-</b>	<b>-</b>	<b>(1,500)</b>	<b>13,250</b>
		<b>Central Support Services</b>					
169,500	169,250	Works Section Recharges	177,500	-	-	-	177,500
<b>169,500</b>	<b>169,250</b>	<b>Sub-Total</b>	<b>177,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>177,500</b>
<b>198,305</b>	<b>191,178</b>	<b>Gross Expenditure</b>	<b>205,850</b>	<b>200</b>	<b>-</b>	<b>(1,800)</b>	<b>204,250</b>

<b>Environment Committee Revenue Budgets</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
97,579	93,269	Environment and Open Spaces	99,250	2,250	-	(1,400)	100,100
5,599	6,026	Street Equipment	7,250	100	-	(100)	7,250
42,355	43,105	Cemeteries	44,050	2,950	-	(10,000)	37,000
20,788	22,265	Allotments	22,950		-	(250)	22,700
9,375	10,400	Church Works	11,500	-	-	-	11,500
<b>175,696</b>	<b>175,065</b>	<b>Total Environment Budget</b>	<b>185,000</b>	<b>5,300</b>	<b>-</b>	<b>(11,750)</b>	<b>178,550</b>

<b>Environment and Open Space Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Premises Costs</b>					
-	-	Building Maintenance	500	-	-	-	500
557	335	Electricity	500	-	-	(250)	250
672	687	Rates	700	-	-	-	700
-	-	Water	50	-	-	-	50
333	346	Service Agreements	350	-	-	-	350
241	250	Premises Insurance	250	-	-	-	250
<b>1,803</b>	<b>1,618</b>	<b>Sub-Total</b>	<b>2,350</b>	<b>-</b>	<b>-</b>	<b>(250)</b>	<b>2,100</b>
		<b>Supplies and Services</b>					
351	475	Tools and Equipment	750	-	-	-	750
1,652	1,668	Dog Bags	1,750	-	-	-	1,750
210	180	Telephones	150	-	-	(150)	-
5,890	4,698	Environment Waste Disposal Charges	5,250	2,250	-	-	7,500
-	191	Public Liability and Volunteers Insurance	250	-	-	-	250
2,576	1,115	Environment Projects	2,500	-	-	-	2,500
597	705	Environment Events and Workshops	1,500	-	-	(500)	1,000
10,255	6,869	Tree Works	7,500	-	-	-	7,500
4,400	4,400	Wildflower Area Maintenance	5,000	-	-	(500)	4,500
<b>25,931</b>	<b>20,301</b>	<b>Sub-Total</b>	<b>24,650</b>	<b>2,250</b>	<b>-</b>	<b>(1,150)</b>	<b>25,750</b>
		<b>Central Support Recharges</b>					
70,000	71,500	Works Section Recharges	72,500	-	-	-	72,500
<b>70,000</b>	<b>71,500</b>	<b>Sub-Total</b>	<b>72,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>72,500</b>
<b>97,734</b>	<b>93,419</b>	<b>Gross Expenditure</b>	<b>99,500</b>	<b>2,250</b>	<b>-</b>	<b>(1,400)</b>	<b>100,350</b>
		<b>Income</b>					
(155)	(150)	Miscellaneous Income	(250)	-	-	-	(250)
<b>(155)</b>	<b>(150)</b>	<b>Income Sub-Total</b>	<b>(250)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(250)</b>
<b>97,579</b>	<b>93,269</b>	<b>Net Expenditure</b>	<b>99,250</b>	<b>2,250</b>	<b>-</b>	<b>(1,400)</b>	<b>100,100</b>

<b>Street Equipment Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Premises Costs</b>					
648	-	Street Equipment Maintenance	1,000	-	-	-	1,000
321	-	Parish Lighting Maintenance	250	-	-	-	250
830	1,396	Parish Lighting Electricity	1,600	-	-	(100)	1,500
800	380	Street Equipment Insurance	150	100	-	-	250
<b>2,599</b>	<b>1,776</b>	<b>Sub-Total</b>	<b>3,000</b>	<b>100</b>	<b>-</b>	<b>(100)</b>	<b>3,000</b>
		<b>Supplies and Services</b>					
500	500	Public Liability Insurance	500	-	-	-	500
500	500	<b>Sub-Total</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500</b>
		<b>Central Support Services</b>					
2,500	3,750	Works Section Recharges	3,750	-	-	-	3,750
2,500	3,750	<b>Sub-Total</b>	<b>3,750</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,750</b>
<b>5,599</b>	<b>6,026</b>	<b>Net Expenditure</b>	<b>7,250</b>	<b>100</b>	<b>-</b>	<b>(100)</b>	<b>7,250</b>

<b>Cemeteries Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Premises Costs</b>					
311	325	Building Maintenance	1,000	-	-	-	1,000
110	15	Cemetery Maintenance	500	-	-	-	500
881	1,474	Electricity	1,500	-	-	-	1,500
3,157	3,446	Rates	3,550	200	-	-	3,750
272	401	Water	600	-	-	-	600
301	262	Premises Insurance	250	-	-	-	250
<b>5,032</b>	<b>5,923</b>	<b>Sub-Total</b>	<b>7,400</b>	<b>200</b>	-	-	<b>7,600</b>
		<b>Supplies and Services</b>					
325	519	Cemeteries Equipment	1,000	-	-	-	1,000
493	85	Shoring Equipment Maintenance	500	-	-	-	500
1,000	618	Public Liability Insurance	500	-	-	-	500
<b>1,818</b>	<b>1,222</b>	<b>Sub-Total</b>	<b>2,000</b>	-	-	-	<b>2,000</b>
		<b>Central Support Services</b>					
72,000	79,250	Works Section Recharges	80,000	-	-	-	80,000
2,750	2,250	Support Service Recharges	4,000	-	-	-	4,000
<b>74,750</b>	<b>81,500</b>	<b>Sub-Total</b>	<b>84,000</b>	-	-	-	<b>84,000</b>
<b>81,600</b>	<b>88,645</b>	<b>Gross Expenditure</b>	<b>93,400</b>	<b>200</b>	-	-	<b>93,600</b>
		<b>Income</b>					
(20,280)	(25,015)	Burial Fees	(25,000)	-	-	(5,000)	(30,000)
(10,325)	(12,013)	Purchases	(15,000)	2,500	-	(5,000)	(17,500)
(2,790)	(2,662)	Plaques and Inscriptions	(3,250)	250	-	-	(3,000)
-	-	Tree Adoptions, Indemnities etc	(250)	-	-	-	(250)
(5,850)	(5,850)	Lease of Building	(5,850)	-	-	-	(5,850)
<b>(39,245)</b>	<b>(45,540)</b>	<b>Income Sub-Total</b>	<b>(49,350)</b>	<b>2,750</b>	-	<b>(10,000)</b>	<b>(56,600)</b>
<b>42,355</b>	<b>43,105</b>	<b>Net Expenditure</b>	<b>44,050</b>	<b>2,950</b>	-	<b>(10,000)</b>	<b>37,000</b>



<b>Church Works Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Central Support Services</b>					
11,000	12,500	Works Section Recharges	12,500	-	-	-	12,500
11,000	12,500	<b>Sub-Total</b>	<b>12,500</b>	-	-	-	<b>12,500</b>
		<b>Income</b>					
(1,625)	(2,100)	Burial Fees from St Andrews Church	(1,000)	-	-	-	(1,000)
		<b>Income Sub-Total</b>	<b>(1,000)</b>	-	-	-	<b>(1,000)</b>
<b>9,375</b>	<b>10,400</b>	<b>Net Expenditure</b>	<b>11,500</b>	-	-	-	<b>11,500</b>

<b>Allotments Revenue Budget</b>							
<b>2018/19 Actual Outturn £</b>	<b>2019/20 Actual Outturn £</b>	<b>Income and Expenditure Description</b>	<b>2020/21 Budget £</b>	<b>Inflation and Committed Growth £</b>	<b>Investment in Services £</b>	<b>Savings and Increased Income £</b>	<b>2021/22 Budget £</b>
		<b>Premises Costs</b>					
1,831	752	Allotment Maintenance	1,000	-	-	-	1,000
1,198	1,525	Water	1,500	-	-	-	1,500
500	500	Public Liability Insurance	250	-	-	-	250
<b>3,529</b>	<b>2,777</b>	<b>Sub-Total</b>	<b>2,750</b>	-	-	-	<b>2,750</b>
		<b>Central Support Services</b>					
20,500	23,250	Works Section Recharges	22,500	-	-	-	22,500
3,750	3,500	Support Service Recharges	5,000	-	-	-	5,000
<b>24,250</b>	<b>26,750</b>	<b>Sub-Total</b>	<b>27,500</b>	-	-	-	<b>27,500</b>
<b>27,779</b>	<b>29,527</b>	<b>Gross Expenditure</b>	<b>30,250</b>	-	-	-	<b>30,250</b>
		<b>Income</b>					
(6,198)	(6,352)	Allotment Rents	(6,450)	-	-	(150)	(6,600)
-	(73)	Bee Plots	(50)	-	-	(50)	(100)
(432)	(476)	Poultry Rents	(450)	-	-	(50)	(500)
(361)	(361)	Pigeon Rents	(350)	-	-	-	(350)
<b>(6,991)</b>	<b>(7,262)</b>	<b>Income Sub-Total</b>	<b>(7,300)</b>	-	-	<b>(250)</b>	<b>(7,550)</b>
<b>20,788</b>	<b>22,265</b>	<b>Net Expenditure</b>	<b>22,950</b>	-	-	<b>(250)</b>	<b>22,700</b>

<b>Appendix 3 - 2021/22 Capital Programme Budget</b>			
<b>Committee / Capital Project</b>	<b>2020/21 Budget £</b>	<b>2021/22 Budget £</b>	<b>2021/22 Budget Comments</b>
<b><u>Policy and Resources</u></b>			
<b>Council Buildings</b>			
Council Offices	25,000	15,000	Replacement windows and blinds.
Horticulture and Vehicle Depots	3,750	2,500	Alarm system sensors.
St Oswald's Pre Schools	22,500	5,000	Internal CCTV system and redecoration.
<b>Works Vehicles and Machinery</b>			
Tractor Tyres	2,500		
Electric Machinery	15,000	5,000	Ongoing programme of purchases.
Ride on Mower	35,000		
Rotary Mower	-	5,000	Machine is due for replacement.
Golf Course Utility Vehicle	-	15,000	Vehicle is overdue for replacement.
<b>Office Equipment</b>			
Computer Hardware	5,000	5,000	Ongoing programme of replacements..
Migration of Data to Cloud	5,750	-	
Oak Server Upgrade	3,000	-	
Remote Working Set Up	4,250	-	
Electronic Meetings	27,500	-	
Website Development	2,500	2,500	Annual provision for development.
Main Server Upgrade	27,500	-	
Photocopier Replacement	-	5,000	Older copier due for replacement.
<b><u>Recreation Committee</u></b>			
<b>Special Events</b>			
Christmas Lights	2,500	2,500	Rolling programme of replacements.
<b>Parks and Parks Buildings</b>			
Moore Lane Pavilion	6,500	-	
Simpasture Pavilion	-	-	
St Oswald's Park Pavilion	-	-	
Town Park Building and Toilets	-	-	
Park Security Improvements	-	-	Options under investigation.
<b>Football Changing Rooms</b>			
School Aycliffe Changing Rooms	-	-	
Moore Lane Changing Rooms	-	-	
Simpasture Changing Rooms	-	-	
<b>Play Areas</b>			
Safety Surfacing and Fencing Repair	25,000	25,000	Ongoing programme of works.
Skate Park	-	2,500	Skate park repairs due.
Woodham Park Infant Play Area	47,500	-	
<b>Driving Range</b>			
Drainage Works	-	-	
Range Fencing	-	-	
Steelwork Painting	2,500	-	
Ball Washing Machine	2,500	-	
Range Tee Mats	750	-	
Range Targets	-	-	

<b>Committee / Capital Project</b>	<b>2020/21 Budget £</b>	<b>2021/22 Budget £</b>	<b>2021/22 Budget Comments</b>
<b>Golf Course and Golf Complex</b>			
Golf Shop and Changing Rooms	1,000	5,000	Alarm upgrade, carpet and launch monitor.
Golf Irrigation System	2,500	-	
Golf Course Improvements	-	-	
Golf Buggies	-	-	
Golf Buggy Storage Containers	-	-	
Tee Mats	2,500	-	
<b>Sports Complex</b>			
Roofing Works	22,500	30,000	Provisional sum for replacement of flat roof.
Drainage Works	5,000	5,000	Ongoing provision for drainage repairs.
External Decoration	-	10,000	External redecoration is due.
Kitchen Oven	2,500	-	
Cellar Cooler	2,500	-	
Fridge and Freezer Replacement	3,000	-	
Sports Hall Flooring	12,500	-	
Bar Service Lift	750	-	
Shutters for External Doors	4,000	-	
Bar Furniture Replacement	6,500	-	
Bar and Function Room Carpet	-	2,500	Deep cleaning function room carpet.
Squash Court Flooring	12,500	-	
<b>Environment Committee</b>			
<b>Cemeteries</b>			
Stephenson Way Cemetery	-	-	
West Cemetery	-	-	
<b>Allotments</b>			
Allotments Gates and Fencing	6,000	10,000	Remainder of St Oswald's fence.
<b>General Environment</b>			
Litter and Dog Bins and Public Seats	-	1,000	On-going programme of replacements.
Footpath Repairs	21,250	15,000	On-going programme of repairs.
Bus Shelter Replacement	-	-	
Ash Dieback Disease Works	25,000	25,000	On-going programme of works.
Woodham Burn Footpath	-	-	
Agnew 5 Improvements	3,000	-	
Remembrance Seating	1,500	3,000	Further seating including DLI bench.
Street Lighting Column Testing	-	2,000	Testing of lighting on Council land.
Elmfield Site Improvements	-	-	
<b>Grant Funded Projects:</b>			
No projects currently planned.	-	-	
<b>Total Capital Programme</b>	<b>401,000</b>	<b>198,500</b>	

<b>Appendix 4 - Projection of Council Balances and Reserves</b>		
<b>Opening Position as at 01/04/2020</b>	<b>Balance £</b>	<b>Comments</b>
General Fund Balance	167,705	Contingency Fund.
Budget Support Fund	19,820	Support to Revenue Budget.
Community Benefit Fund	4,208	Solar Farm Community Benefit Funding.
Allotments Bonds Holding Account	400	Holding Account for Bonds.
Earmarked Revenue Reserves	50,000	Funding of Elections and By Elections.
Earmarked Capital Reserves	1,025,000	Funding of Capital Programme.
<b>Total Actual Balances and Reserves held at 01/04/2020</b>	<b>1,267,133</b>	<b>Total Balances and Reserves.</b>
Less Funding of 2020/21 Capital Programme Budget	(97,650)	Based on latest estimate of final outturn
Less Use of 2020/21 Budget Support Reserve	(5,345)	Based on latest estimate of final outturn
Less Funding of Town Council By Elections	-	No by elections to date.
Add Capital Receipt from Sale of Land	-	No land sales in 2019/20.
Add Capital Receipts from Vehicle and Machinery Sales	17,868	Civic car sale and works machinery auction.
Add Capital Contributions Received	10,000	Pre-school extension DCC Members Grants.
Less Use of Capital Contributions	-	Use of above grants.
Add 2020/21 Contribution to Earmarked Reserves	75,000	As per approved 2019/20 Revenue Budget
Add Estimated 2020/21 Revenue Budget Saving	250,000	Based on latest estimate of final outturn
<b>Estimated Balances and Reserves held at 31/03/2021</b>	<b>1,517,006</b>	<b>Total Balances and Reserves.</b>
Less Estimated Financing of 2021/22 Capital Programme	(198,500)	Based on draft 2021/22 Capital Budget.
Less Estimated Financing of 2021/22 Capital Carry Forward	(247,250)	Based on latest estimate of final outturn
Less Use of COVID-19 Recovery Reserve	(100,000)	COVID savings returned to community.
Less Use of Elections Reserve	-	Any By-Elections to be funded from Reserve.
Add Capital Contributions Received	10,000	Pre-school extension grants.
Less Use of Capital Contributions	(20,000)	Use of pre-school extension grants.
Add Contribution to Capital Reserves from 2021/22	50,000	Based on draft 2021/22 Revenue Budget.
Add Revenue Budget Contingency Sum	29,250	Based on draft 2021/22 Revenue Budget.
Add Revenue Budget Savings from 2021/22	100,000	Assumes 5% savings.
<b>Estimated Balances and Reserves held @ 31/03/2022</b>	<b>1,140,506</b>	<b>Total Balances and Reserves.</b>
<b>Analysis of Earmarked Reserves as at 1st April 2020</b>		
<b>Revenue Reserves</b>	<b>Balance £</b>	<b>Nature of Reserve</b>
Elections Reserve	50,000	To fund elections and bi-elections.
<b>Total Revenue Reserves</b>	<b>50,000</b>	
<b>Capital Reserves</b>	<b>Balance £</b>	<b>Nature of Reserve</b>
Buildings Asset Management Reserve	250,000	To fund building works
Vehicle and Machinery Renewals Reserve	250,000	To replace vehicles and machinery.
Play Equipment Renewals Reserve	250,000	To replace and upgrade play areas.
Street Equipment Renewals Reserve	75,000	To replace street equipment.
Sports Complex Reserve	75,000	To support investment at the sports complex.
Golf Complex Reserve	50,000	To support investment at the golf complex.
ICT and Office Equipment Renewals Reserve	75,000	To upgrade and replace office equipment.
<b>Total Capital Reserves</b>	<b>1,025,000</b>	